

COLLEGE OF WILLIAM AND MARY  
RESOLUTIONS

COLLEGE OF WILLIAM AND MARY  
APPOINTMENT TO FILL VACANCY IN THE  
EXECUTIVE FACULTY

A vacancy in the Executive Faculty of the College of William and Mary has resulted because of a resignation, termination or the approval of additional authorized positions.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William and Mary approves the appointment of the following individual to fill this position:

SPENCER GAREY NILES, Dean, School of Education, effective  
July 1, 2013

B.S., Bloomsburg University, 1976  
M.Ed., Lehigh University, 1983  
Ph.D., The Pennsylvania State University, 1986

The Pennsylvania State University  
Department Head and Distinguished Professor, 2011-2013  
Co-Director, Center for the Study of Career Development and  
Public Policy, 2009-2013  
Department Head, Counselor Education, Counseling Psychology,  
and Rehabilitation Services, 2005-2011  
Interim Department Head, Spring 2002  
Professor, Professor-in-Charge, Counselor Education, Coordinator,  
Doctoral Counselor Education Doctoral Program, 2000-2005

University of Virginia  
Assistant Dean, Curry School of Education 1998-2000  
Professor, Counselor Education Program, 1998-2000  
Associate Professor, Counselor Education Program, 1993-1998  
Assistant Professor, Counselor Education Program, 1987-1993

COLLEGE OF WILLIAM AND MARY  
APPOINTMENTS TO FILL VACANCIES IN THE  
INSTRUCTIONAL FACULTY

Vacancies in the Instructional Faculty of the College of William and Mary have resulted because of resignations, terminations and the approval of additional authorized positions.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William and Mary approves the appointments of the following individuals to fill these positions effective with the 2013-2014 academic year:

FAHAD AHMAD BISHARA, Assistant Professor of History

B.A., University of Southern California, 2004  
M.A., University of Exeter, 2006  
Ph.D., Duke University, 2012

GÉRARD L. CHOUIN, Assistant Professor of History

B.A. (1991); M.A. (1992); M.Phil. (1993), Université Paris-1 Panthéon-Sorbonne  
Ph.D., Syracuse University, 2009

University of Ibadan, Nigeria  
Director, French Institute for Research in Africa, 2010-2013

French Cooperation, Ministry of Education, Banjul, The Gambia  
Head of Project, 2008-2010

French Cooperation, Centre for French Teaching and Documentation,  
Enugu, Nigeria  
Head of Project, 2004-2008

EDDIE RICE COLE, Assistant Professor of Education

B.S., Tennessee State University, 2007  
M.S. (2009); Ph.D. (Candidate), Indiana University

COLLEGE OF WILLIAM AND MARY  
APPOINTMENTS TO FILL VACANCIES IN THE  
INSTRUCTIONAL FACULTY

EVAN J. CRIDDLE, Professor of Law with Tenure

B.A., Brigham Young University, 2000  
J.D., Yale Law School, 2003

Syracuse University College of Law  
Associate Professor, 2011-2013  
Assistant Professor, 2007-2011

Cleary Gottlibb Steen & Hamilton, LLP  
Litigation Associate, 2004-2007

United States Court of Appeals for the Ninth Circuit  
Law Clerk, The Honorable J. Clifford Wallace, 2003-2004

HEIDI S. FISHER, Assistant Professor of Biology

B.S. (2000); M.S. (2001), University of California, San Diego  
Ph.D., Boston University, 2006

Harvard University  
Postdoctoral Fellow, National Institutes of Health, 2007-2013

Texas A&M University  
Postdoctoral Researcher, 2006-2007

ELIZABETH P. FOSTER, Clinical Assistant Professor of Business

B.S., University of Virginia, 1982  
M.S., Old Dominion University, 2009

College of William and Mary  
Clinical Lecturer, Fall 2011-Spring 2012

Old Dominion University  
Tidewater Community College  
College of William and Mary  
Adjunct Professor, Spring 2010-Spring 2011

COLLEGE OF WILLIAM AND MARY  
APPOINTMENTS TO FILL VACANCIES IN THE  
INSTRUCTIONAL FACULTY

ELIZABETH P. FOSTER (cont'd)

KPMG, LLP  
Audit Partner, 1995-2007  
Audit Manager and Senior Audit Manager, 1987-1995  
Audit Staff and Senior Accountant, 1982-1987

JAMES M. KIMBROUGH, IV, Assistant Professor of Military Science

B.S., United States Military Academy, West Point, 1995  
M.A., United States Air Force Institute of Technology, 2008

DAVID M. LONG, Assistant Professor of Business

B.S. Presbyterian College, 1995  
M.B.A. (2004); Ph.D. (Candidate), University of Florida

THOMAS J. MCSWEENEY, Assistant Professor of Law

B.A., College of William and Mary, 2002  
J.D. (2005); L.L.M. (2005), Cornell Law School  
M.A. (2009); Ph.D. (2011), Cornell University

Cornell Law School  
Visiting Assistant Professor, 2011-2013

CHRISTINE PETROVITS, Associate Professor of Business

B.B.A. (1994); M.B.A. (1999), College of William and Mary  
Ph.D., University of North Carolina at Chapel Hill, 2005

George Washington University School of Business  
Assistant Professor, 2010-2013

Stern School of Business, New York University  
Assistant Professor, 2005-2010

COLLEGE OF WILLIAM AND MARY  
APPOINTMENTS TO FILL VACANCIES IN THE  
INSTRUCTIONAL FACULTY

JACQUELINE A. RODRIGUEZ, Assistant Professor of Education

B.A., The George Washington University, 2003

M.A., American University, 2007

Ph.D. (Candidate), University of Central Florida

HANNAH ROSEN, Assistant Professor of History

B.A., Cornell University, 1985

M.A. (1989); Ph.D. (1999), University of Chicago

University of Michigan, Institute for Research on Women and Gender  
Assistant Research Scientist, 2009-2013

Director, Program in Gender, Race and History, 2009-2013

Interim Associate Director for Graduate Programs and  
Scholarship, 2009-2013

University of Michigan, Ann Arbor  
Assistant Professor, 2000-2009

Princeton University  
Lecturer, 2000

CHRISTOPHER SEAN TUCKER, Assistant Professor of Philosophy

B.A. (2003); M.A. (2003), Emory University

Ph.D., Purdue University, 2008

University of Auckland  
Lecturer, 2010-2013

University of Notre Dame  
Research Fellow, 2009-2010

Stonehill College  
Assistant Professor, 2008-2009

COLLEGE OF WILLIAM AND MARY  
APPOINTMENTS TO FILL VACANCIES IN THE  
PROFESSIONAL FACULTY

Vacancies in the Professional Faculty of the College of William and Mary have resulted because of resignations, terminations or the approval of additional authorized positions.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William and Mary approves the appointments of the following individuals to fill these positions effective with the dates listed below:

CYNTHIA A. GLAVAS, Director of Auxiliary Services, effective  
March 4, 2013

B.S., B.A. (1994); M.B.A (1996), American University

Old Dominion University  
Associate Director of Business Operations, Housing and Residence  
Life, 2010-2013

American University  
Financial Manager, Auxiliary Services, 2005-2010  
Director of Auxiliary Services, 2004-2005  
Special Assistant to the Vice President of Finance and  
Treasurer, 2003-2004  
Contracts Manager, Auxiliary Services, 2000-2003

Washington College of Law  
Assistant Director of Facilities, 1995-1998

IAN JOHNSON, Marketing and Communications Manager, University  
Relations, effective March 11, 2013

B.A., Longwood University, 2008  
M.S., Virginia Commonwealth University, 2010

The Martin Agency, Studio Squared  
Strategist, 2010-2012

Robinson Radio, Inc.  
Research and Data Analyst Intern, 2009

COLLEGE OF WILLIAM AND MARY  
APPOINTMENTS TO FILL VACANCIES IN THE  
PROFESSIONAL FACULTY

SANI SILVENNOINEN, Director of Major Gifts, University Development,  
effective March 11, 2013

B.A., Yale University, 1997

M.A., University of Jyväskylä, Finland, 2001

American University in Bulgaria

Vice President for Institutional Advancement, 2011-2013

Johns Hopkins Carey Business School

Director of Development, 2008-2011

Brakeley Ltd.

Interim Campaign Director, Helsinki University of Technology, 2006-2008

Yale University, Office of Development

Development Officer, Major Gifts, 2002-2006

Development Officer, Yale College Annual Fund, 2001-2002

MARJORIE S. THOMAS, Dean of Students, Office of Student Affairs,  
effective July 1, 2013

B.A., Florida International University, 1993

M.Ed., University of Georgia, 1995

J.D., Florida Agricultural and Mechanical University, 2006

College of Charleston

Associate Vice President for Student Affairs, 2011-2013

Director of the McNair Scholars Program, 2009-2013

Student Resource Coordinator, 2009-2013

Assistant Vice President for Student Affairs, 2007-2011

University of Miami

University Ombudsman and Assistant to the Vice President for  
Student Affairs, 1998-2003

Associate Director, Multicultural Student Affairs, 1997-1998

Assistant Director and Coordinator of Minority Recruitment,  
Office of Admission, 1995-1997



COLLEGE OF WILLIAM AND MARY  
FACULTY PROMOTIONS

The following members of the Instructional Faculty of the College of William and Mary have been recommended for promotion in academic rank by the appropriate departmental committees and chairs, the appropriate deans, and by the Provost and President.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William and Mary approves the academic promotions of the following members of the Faculty of the College, effective with the beginning of the 2013-2014 academic year:

Associate Professor to Professor

LAURA W. EKSTROM, Department of Philosophy

ROBERT J. LATOUR, School of Marine Science

THOMAS B. PAYNE, Department of Music

DIANE C. SHAKES, Department of Biology

GREGORY D. SMITH, Department of Applied Science

KAM W. TANG, School of Marine Science

COLLEGE OF WILLIAM AND MARY  
DESIGNATED PROFESSORSHIPS

The following members of the Instructional Faculty of the College of William and Mary have been recommended for designated professorships.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William and Mary approves the designated professorships for the following members of the Faculty of the College, effective with the 2013-2014 academic year:

CHRISTOPHER J. ABELT, Chancellor Professor of Chemistry

FRANCIE CATE-ARRIES, Weingartner Professor of Hispanic Studies

MARTIN D. GALLIVAN, Margaret L. Hamilton Associate Professor of Anthropology

VIRGINIA TORCZON, Chancellor Professor of Computer Science

COLLEGE OF WILLIAM AND MARY  
FACULTY LEAVES OF ABSENCE

The following faculty members have requested leaves of absence without pay or partial pay during the 2013-2014 academic year for the reasons given.

BE IT RESOLVED, That upon recommendation of the President, the Board of Visitors of the College of William and Mary approves these leaves of absence:

AYFER KARAKAYA-STUMP, Assistant Professor of History, to accept a fellowship at the American Research Institute in Turkey.

CINDY HAHAMOVITCH, Professor of History, to accept a fellowship with the National Humanities Center.

HARVEY J. LANGHOLTZ, Professor of Psychology, to work with the United Nations Peacekeepers.

CHARLES F. MCGOVERN, Associate Professor of History and American Studies, to accept a fellowship with the National Humanities Center.

MATTHEW W. MOSCA, Assistant Professor of History, to accept a Mellon Fellowship from the School of Historical Studies of the Institute for Advanced Study.

RANI D. MULLEN, Associate Professor of Government, to accept a Fulbright-Nehru Fellowship in New Delhi, India.

RONALD B. SCHECHTER, Associate Professor of History, to accept a fellowship at the Oxford Centre for Hebrew and Jewish Studies.

SIMON A. STOW, Associate Professor of Government, to accept a Copeland Fellowship at Amherst College.

COLLEGE OF WILLIAM AND MARY  
RETIREMENT OF GARY C. DeFOTIS  
DEPARTMENT OF CHEMISTRY

Gary C. DeFotis obtained his B.Sc. in chemistry with a minor in mathematics from the University of Illinois at Chicago in 1968 and his Ph.D. in physical chemistry from the University of Chicago in 1977. Prior to joining the College in 1980 as an Assistant Professor of Chemistry, he was a postdoctoral research associate at the University of Illinois at Chicago and an assistant professor of chemistry at Michigan State University. He was promoted to associate professor in 1984, to full professor in 1989, and held the Garrett-Robb-Guy chair for two separate terms. Professor DeFotis has been a visiting senior scientist at Service de Physique de l'Etat Condense, CEA-Saclay, France, The Royal Institution in London, the Institute of Physical and Chemical Research (RIKEN) in Saitama, Japan, and the Physics Department of the University of California, Santa Cruz.

Professor DeFotis is a physical chemist with a substantial record in both research and mentoring students. He has supervised the undergraduate honors research and senior research of over one hundred students and co-published some seventy peer-reviewed scientific papers with students. His areas of specialization include magnetochemistry, magnetic phase transitions, low dimensional magnetic systems, and spin glasses. "Magnetism of Solid Oxygen," published by the American Physical Society in 1981, is very highly cited. He has undertaken research on several unusual pentacoordinate ferric compounds, an extensive family of quasi-2D magnets, a new transition metal halide monohydrate series, conducted extremely extensive investigations of mixed magnets (published on fourteen different systems), and most recently pursued studies of deuterated magnetic systems. His research has been supported through sixteen principal investigator grants: six from the National Science Foundation, seven from the Petroleum Research Fund, and one each from the Research Corporation, Jeffress Memorial Trust, and IEEE Magnetics Society.

His scholarship and teaching have been recognized by the College with the Alumni Fellowship Award in 1982, the Phi Beta Kappa Award for the Advancement of Scholarship in 1987, election to Phi Beta Kappa as a faculty initiate in 1989, and receipt of the Plumeri Award for Faculty Excellence in 2010. External acclaim has been even more impressive. In 1989, he was the first faculty member at a public institution to be awarded a Dreyfus Mentorship/Fellowship; he is the only member of the Chemistry faculty to have been honored with the American Chemical Society Award for Research at an Undergraduate Institution (1997) and the State Council of Higher Education for Virginia Outstanding Faculty Award (1998).

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of Professor Gary C. DeFotis; expresses its appreciation to him for the many contributions he has made to the College of William and Mary; and approves, with deep gratitude for

April 17-19, 2013

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his thirty-three years of devoted service to the university, a change in status from Professor of Chemistry to Garrett-Robb-Guy Professor of Chemistry, Emeritus.

BE IT FURTHER RESOLVED, That this resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor DeFotis with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM AND MARY  
RETIREMENT OF DOROTHY E. FINNEGAN  
SCHOOL OF EDUCATION

Dorothy E. Finnegan joined the faculty of the School of Education in 1993 as an Assistant Professor in Higher Education. With a B.A. in Sociology and Physical Education from William Penn College in 1969, an M.A. from Ball State University in Cultural Anthropology in 1972, a D.A. in Social Anthropology from Western Colorado University in 1981, and a Ph.D. in Higher Education from Penn State University in 1992, Professor Finnegan has devoted more than 40 years to higher education. She began her teaching career in 1970 at Colby-Sawyer College where she was awarded tenure and promoted to the rank of Associate Professor in Anthropology. She quickly advanced into leadership positions, serving as Interim Director of Continuing Education and Associate Dean of the Faculty - Director of Academic Services. From 1984 through 1988, Professor Finnegan was Associate Professor in Anthropology and Dean of Instruction at La Roche College. In 1988, she began a new phase of her career by pursuing a second doctorate in the field of higher education. While working on her dissertation at Penn State, Professor Finnegan served as a Visiting Fellow and Research Consultant at the New England Resource Center for Higher Education. Prior to her appointment at the College of William and Mary, she was an Assistant Professor in the Higher Education Program at Oklahoma State University.

Professor Finnegan has taught core courses in Educational Policy, Planning, and Leadership (EPPL) master's and doctoral programs. Her course, The History of Higher Education, became a rite of passage for students in the program. Over the years, students consistently praised her passion for teaching, knowledge of content, ability to help them develop as scholars, and her accessibility as a professor. These same traits made her a popular and effective dissertation chair with 33 dissertations completed by her students to date. She has been a consistent and strong presence in the Higher Education Program, advising significant numbers of students and staying in touch to mentor them as alumni.

As a scholar, Professor Finnegan has focused on faculty careers, the history of educational contributions of the YMCA, and the evolution of a variant of academic freedom in Belgium. Her studies of faculty work and institutional cultures are considered germinal in the field of higher education. She has published numerous articles, book chapters and book reviews. In 2003, she co-authored a study of factors that contributed to mission change in public colleges and universities for the State Council of Higher Education for Virginia. Professor Finnegan has regularly presented papers at annual conferences of the Association for the Study of Higher Education (ASHE) and the American Educational Research Association (AERA).

When asked in 2010 to research the history of education at the College of William and Mary in preparation for the School of Education's 50<sup>th</sup> Anniversary, Professor Finnegan worked diligently with two doctoral students to conduct a rigorous review of archival documents and numerous individual interviews. The work was published in pamphlet form as "A Short History" and captured in a timeline affixed to the wall of the Professional Development Center of the School of Education.

Professor Finnegan has been actively involved in governance at program, school, and college levels. She represented the School of Education on the William and Mary Faculty Assembly, where she served twice on the Executive Committee as Secretary. She also completed two terms on the Faculty Compensation Board. Nationally, Professor Finnegan has served in numerous leadership roles within ASHE and AERA. Her leadership for nine years as a Trustee for her alma mater, William Penn College, is especially noteworthy.

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of Professor Dorothy E. Finnegan; expresses its appreciation to her for the many contributions she has made to the College of William and Mary; and approves, with deep gratitude for her twenty-one years of devoted service to the university, a change in status from Professor of Education to Professor of Education, Emerita.

BE IT FURTHER RESOLVED, That this resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Finnegan with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM AND MARY  
RETIREMENT OF I. TROTTER HARDY  
WILLIAM AND MARY SCHOOL OF LAW

I. Trotter Hardy joined the faculty of the William and Mary School of Law in 1982, after enjoying a successful career in systems analysis and programming. After obtaining his B.A. from the University of Virginia in 1968 and his Master's Degree in Information Systems and Operations Research from American University in 1974, Professor Hardy worked as a computer scientist for the National Bureau of Standards. Professor Hardy then turned his sights on law and graduated Order of the Coif from Duke University Law School in 1981. While at Duke, Professor Hardy served as co-Articles Editor of the Duke Law Journal. After graduation, he served as a law clerk to the Honorable John D. Butzner on the U.S. Court of Appeals for the Fourth Circuit and joined the William and Mary Law School directly after that.

Professor Hardy has specialized in intellectual property law and has published a plethora of influential articles on intellectual property law, focusing in particular on various aspects of Copyright Law. Recognized internationally for his expertise, Professor Hardy won a Fulbright Award in 2009 to teach as the Fulbright Professor of Intellectual Property Law at the Catholic University of Lisbon. Earlier, he was selected to be the Visiting Distinguished Professor of Law at the Center for Information and Intellectual Property Law at the University of Houston. During the mid-1990's explosion of internet technology, he consulted with the United States Copyright Office as Scholar in Residence and Technical Advisor to the Register of Copyrights in Washington, D.C. He has lectured at many U.S. universities, as well as in England, Canada, Switzerland, Portugal, Korea, Japan, Hong Kong, and China.

Professor Hardy has also brought his first career to bear on his second by becoming involved in a host of cutting-edge technological initiatives. He has been a member of the National Research Council's Committee on Promoting Access to Scientific and Technical Data and the International Advisory Board of the *International Review of Law Computers & Technology*. He founded the *Journal of Online Law*, a journal dealing with law and policy issues in computer networking, as well as CYBERIAL, an online discussion group devoted to the law and policy of computer communications. Professor Hardy has served on the Board of Directors of the Center for Computer-Assisted Legal Instruction, and he was a member of the Executive Board of the AALS Law and Computers Section.

Since 2000, Professor Hardy has served as the Law School's Associate Dean of Technology. In that role, he has been responsible for setting technology-related policies; designing and programming the Law School's internal web server; supervising technical support personnel; and overseeing implementation and maintenance of the Law School's primary web site.



Known for his penetrating questions and acerbic wit, Professor Hardy has stretched and challenged scores of William and Mary law students during his three decades in the classroom. His first-year Torts class is an especially prized assignment for incoming students who know that they will leave at the end of the semester well-versed not only in sophisticated torts concepts but in legal reasoning, argumentation and analysis.

Professor Hardy also has strong family ties to William and Mary. His sister graduated in 1966, and his father in the early 1920s. His father was the first William and Mary football player to go on to play professional football after college. Professor Hardy's great, great-uncle, Edwin Taliaferro, was both a William and Mary graduate and a Professor of Latin and Romance in the 1850s. His grandfather, W.C.L. Taliaferro was a William and Mary graduate and twice president of the Alumni Society. Finally, his great-grandfather, William Booth Taliaferro, also a graduate, was instrumental in urging the state to take over the College as a public university after the Civil War. Taliaferro Hall, on Jamestown Road, is named for him.

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of Professor I. Trotter Hardy; expresses its appreciation to him for the many contributions he has made to the School of Law and the College of William and Mary; and approves, with deep gratitude for his thirty years of devoted service, a change in status from Professor of Law to Professor of Law, Emeritus.

BE IT FURTHER RESOLVED, That this resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Hardy with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM AND MARY  
RETIREMENT OF RONALD HOFFMAN  
DEPARTMENT OF HISTORY

Ronald Hoffman received his B.A. from George Peabody College in 1964; his M.A. from the University of Wisconsin in 1965, and his Ph.D. from the University of Wisconsin in 1969 and came to William and Mary in 1992 as the seventh director of the Institute of Early American History and Culture. Founded in 1943 by the College of William and Mary and the Colonial Williamsburg Foundation, the Institute was renamed in 1996, in recognition of a generous endowment given by Mr. and Mrs. Malvern H. Omohundro, Jr. Since assuming the directorship, Professor Hoffman has greatly expanded the Institute's international scope and presence by sponsoring major conferences in Africa, Canada, the Caribbean, Israel, Turkey and the United Kingdom. He has reaffirmed the Institute's status as the preeminent center for Early American history in the United States. Among his most important domestic initiatives has been the inauguration of the Institute's annual conference that provides a forum for the work of younger scholars in the field. In securing the Omohundro bequest, Professor Hoffman measurably increased the resources available for sustaining the Institute's signature publications, the renowned *William and Mary Quarterly* and prize-winning books, and its vital program of postdoctoral fellowships.

Professor Hoffman has also been an important graduate mentor and undergraduate teacher for the Lyon G. Tyler Department of History. His courses on the American Revolution have offered students the opportunity to learn about the seminal event that produced the United States, not only from the founders' perspectives but also from the experiences of the women and men, enslaved and free, whose lives were profoundly shaped by a war fought in the name of freedom and equality. Throughout his tenure at the College and as Director, Professor Hoffman has strongly supported collaboration among the History Department, Colonial Williamsburg, and the Omohundro Institute in exploring the early American past.

The author of two monographs, Professor Hoffman is the project editor of the Charles Carroll of Carrollton Papers. His three-volume edition of the Carroll Papers, *Dear Papa, Dear Charley* won the prestigious J. Franklin Jameson Prize for documentary editing, given every five years by the American Historical Association. An important scholar of the American Revolution, he has also contributed to historical scholarship as the editor or co-editor of 17 volumes and has published numerous scholarly articles. His achievements have been recognized by major fellowships and grants from the National Endowment for the Humanities, the National Historical Publications and Records Commission, and the Charles Carroll of Carrollton Foundation, among other agencies, and by his service on a number of advisory and editorial boards, including The Papers of Thomas Jefferson, the Robert H. Smith International Center for Jefferson Studies, the C. V. Starr Center for the Study of the

American Experience, and the Center for the Study of Democracy of St. Mary's College of Maryland.

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of Professor Ronald Hoffman; expresses its appreciation to him for the many contributions he has made to the College of William and Mary; and approves, with deep gratitude for his twenty-one years of devoted service to the university, a change in status from Professor of History to Professor of History, Emeritus.

BE IT FURTHER RESOLVED, That this resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor Hoffman with best wishes for continuing and creative work in the years ahead.

COLLEGE OF WILLIAM AND MARY  
RETIREMENT OF JACQUELYN Y. McLENDON  
DEPARTMENT OF ENGLISH

Jacquelyn Y. McLendon began her career at the College of William and Mary as an Associate Professor in 1992. Professor McLendon received her B.A. in English from Temple University in 1979, and her M.A. (1981) and Ph.D. (1986) in English from Case Western Reserve University. Her previous teaching experience included three years at Amherst College and three years at Hofstra University. In 2007, after a ten-year stint as director of Black Studies and a six-year term as English Department associate chair, Professor McLendon was promoted to Professor.

During her tenure, Professor McLendon has been a significant force in William and Mary's transformation into a truly diversified faculty, student body and curriculum. From the beginning of her career at William and Mary, she has been instrumental in helping to modernize and update the English Department curriculum, and she did so by designing and teaching an impressively large number of survey and special topics courses in African-American literature. Professor McLendon has also been a central figure in the evolution of the Black Studies Program, which she directed from the program's inception in 1997 until 2007, and she has continued to be an important force in the program after it was reconfigured as Africana Studies. During the same period – from 1995 to 2001 – she served as associate chair of the English Department. At the same time Professor McLendon was central to the expansion of the American Studies graduate curriculum. The College's African-American Studies program emerged as one of the primary strengths of the American Studies Graduate Program and helped establish the program's national standing. Several of her former students are now teaching at colleges and universities across the country.

Professor McLendon is one of the country's most prominent authorities on the Harlem Renaissance. Her 1995 book *The Politics of Color in the Fiction of Jessie Fauset and Nella Larsen*, is still considered authoritative in African-American Studies; over the past fifteen years she has received frequent invitations to lecture across the country and abroad. She is also one of the main editors of the database titled *The Pearson Custom Library of American Literature*, and she is the primary editor for the anchor volume of the *Pearson Library of American Literature, 1945-Present*, as well as the two volumes of *African American Literature*. In addition, she is the author of a young adult biography, *Phillis Wheatley: Revolutionary Poet*, as well as numerous articles, book chapters, encyclopedia entries and book reviews. Most recently, she was invited by the Modern Language Association, the country's premiere literary studies organization, to edit a volume on Nella Larsen in their prestigious *Approaches to Teaching* series.

Professor McLendon has been able to maintain very high standards in her scholarship and in the classroom despite bearing heavy governance responsibilities year in and year out. She has been an exemplary leader in the English Department and Africana Studies, a conscientious and highly effective mentor to undergraduate and graduate students, and one of the country's most respected scholars in African-American literature. Even in her last year before retirement, Professor McLendon continues to lead by example, as a participant in the 2012 E-learning Professional Development (ePD) course and as a pioneer in blending online and computer resources with conventional classroom teaching. In all respects, Professor McLendon has been a pivotal figure in the massive changes the College has undergone in the last 21 years, and the success of the English Department and the Africana Studies Program owes a very large debt, as does William and Mary, to her tireless work in the program, in the English Department, and throughout the College as a whole.

BE IT RESOLVED, That the Board of Visitors acknowledges the retirement of Professor Jacquelyn Y. McLendon; expresses its appreciation to her for the many contributions she has made to the College of William and Mary; and approves, with deep gratitude for her twenty-one years of devoted service to the university, a change in status from Professor of English to Professor of English, Emerita.

BE IT FURTHER RESOLVED, That this resolution be spread upon the minutes of the Board and a copy of the same be delivered to Professor McLendon with best wishes for continuing and creative work in the years ahead.

**VIRGINIA INSTITUTE OF MARINE SCIENCE**

**RESOLUTION TO APPROVE  
2014-2020 CAPITAL OUTLAY PLAN**

**Whereas**, in the late spring of each odd numbered year, the Governor, through the Department of Planning and budget, requests that higher education institutions develop their next (rolling) six-year capital outlay plans; and

**Whereas**, VIMS has developed its proposed capital outlay six year plan for the biennia 2014-2020 based on the Governor's historical guidance on previous six year capital plans; and

**Whereas**, the plan reflects the capital outlay needs as identified in the comprehensive master plan which was completed in March 2011. The bulk of the plan is to construct modernized replacement buildings for substandard/outdated facilities, move buildings out of the floodplain, and purchase properties contiguous to the campus;

**THEREFORE, BE IT RESOLVED**, that the Board of Visitors of The College of William and Mary in Virginia approves the 2014-2020 Capital Outlay Plan for the Virginia Institute of Marine Science as recommended; and

**BE IT FURTHER RESOLVED**, That the Board authorizes the Vice President for Administration to take the actions necessary to fulfill VIMS' response to the Governor and supporting agencies with respect to the 2014-2020 Capital Outlay Plan.

**VIRGINIA INSTITUTE OF MARINE SCIENCE  
2014-2020 CAPITAL OUTLAY PLAN**

**2014-2016 BIENNIUM**

<b><u>PRIORITY</u></b>	<b><u>PROJECT TITLE</u></b>	<b><u>FUNDING</u></b>
<b>1a</b>	<b>Major Repairs and Maintenance Reserve</b> Provides continued funding of major repair and replacement projects in facilities across campus including roof repairs and building systems repairs.	<b>\$700,000 GF</b>
<b>2</b>	<b>Construct New Oyster Hatchery</b> Supports the construction of a new 22,000 square-foot Hatchery Complex to replace the 40 year old VIMS Oyster Hatchery and will include office and laboratory space for oyster restoration, industry and economic development, marine finfish culture, educational space, and a concrete pier.	<b>\$14,105,000 GF</b>
<b>3</b>	<b>Construct Eastern Shore Admin. &amp; Education Complex</b> Supports the design and construction of three new buildings that total 10,200 square-feet to replace outdated buildings vulnerable to flooding on the Wachapreague campus. The complex includes administrative offices, an educational conference center with classrooms, convertible meeting rooms, a distance learning classroom, and a maintenance shop to support buildings, grounds, and vessel repairs.	<b>\$5,632,000 GF</b>
<b>4</b>	<b>Expand and Renovate Watermen's Hall</b> Funds the renovation and expansion of Watermen's Hall that is critical to meeting the programmatic, technological, and instructional needs of graduate marine education at VIMS. The project includes renovation of existing laboratories, classrooms, a renovation/expansion of the research library, and a 11,800 square-foot addition for an educational center with classrooms, conference rooms, convertible meeting rooms, and an informal lounge. The research library addition includes increased book and journal shelf space, rare book and chart space, expanded study/reading area, and computer study areas.	<b>\$10,439,000 GF</b>
<b>5</b>	<b>Property Acquisitions, Gloucester Point &amp; Wachapreague</b> Supports the purchase of properties adjacent to VIMS and Wachapreague campuses as they become available to allow for future expansion and construction.	<b>\$1,300,000 GF</b>

***2014-2016 BIENNIUM TOTAL:           \$32,176,000 GF***





**2018-2020 BIENNIUM**

- |           |  |                       |
|-----------|--|-----------------------|
| <b>1c</b> | <b>Major Repairs and Maintenance Reserve</b><br>Provides continued funding of major repair and replacement projects in facilities across campus including roof repairs and building systems repairs.   | <b>\$700,000 GF</b>   |
| <b>11</b> | <b>Construct Field Support Complex, Phase II</b><br>Supports the construction of a 4,300 square-foot vessel maintenance shop and a 4,000 square-foot storage facility located next to the Field Support Center. This project also includes the construction of a new 6,000 square-foot storage facility located on the north side of campus. | <b>\$3,683,000 GF</b> |
| <b>12</b> | <b>Construct Eastern Shore Visiting Scientist Complex</b><br>Provides 9,500 square-feet of adequate and necessary space for visiting scientists and student groups on the Wachapreague campus. This would support active collaboration with scientists from other institutions in the U.S. and abroad, and allow for small meetings on-site. | <b>\$4,767,000 GF</b> |
| <b>13</b> | <b>Construct Education and Research Building</b><br>Supports the construction of a 24,000 square-foot building to support the education, research and advisory service missions of the Institute.  | <b>\$9,924,000 GF</b> |
| <b>14</b> | <b>Property Acquisitions, Gloucester Point &amp; Wachapreague</b><br>Supports the purchase of properties adjacent to VIMS and Wachapreague campuses as they become available to allow for future expansion and construction.   | <b>\$1,300,000 GF</b> |

***2018-2020 BIENNIUM TOTAL:***

***\$20,374,000 GF***

**2014-2020 CAPITAL PLAN TOTAL:**

**\$71,872,600 Total**

**2014 - 2020 Virginia Institute of Marine Science Six-Year Capital Outlay Plan**

Priority	2014-2016 Capital Program Request Project	Fund	General Funds	Non-General Funds	Total Project Request	Prior Appropriations
1a	Maintenance Reserve	0100	\$ 700,000		\$ 700,000	
2	Construct New Oyster Hatchery	0100	\$ 14,105,000		\$ 14,105,000	
3	Construct Eastern Shore Administration & Education Complex	0100	\$ 5,632,000		\$ 5,632,000	
4	Expand & Renovate Watermen's Hall	0100	\$ 10,439,000		\$ 10,439,000	
5	Property Acquisitions, Gloucester Point and Wachapreague	0100	\$ 1,300,000		\$ 1,300,000	
	<b>2014 - 2016 Biennium Totals</b>		<b>\$ 32,176,000</b>		<b>\$ 32,176,000</b>	

Priority	2016-2018 Capital Program Request Project	Fund	General Funds	Non-General Funds	Total Project Request	Prior Appropriations
1b	Maintenance Reserve	0100	\$ 700,000		\$ 700,000	
6	Construct Addition to the Fisheries Science Building	0100	\$ 7,367,000		\$ 7,367,000	
7	Construct Amphitheater Green Space			\$ 2,847,600	\$ 2,847,600	
8	Construct Field Support Complex, Phase I	0100	\$ 4,962,000		\$ 4,962,000	
9	Construct Visiting Scientist Center	0100	\$ 2,146,000		\$ 2,146,000	
10	Property Acquisitions, Gloucester Point and Wachapreague	0100	\$ 1,300,000		\$ 1,300,000	
	<b>2016 - 2018 Biennium Totals</b>		<b>\$ 16,475,000</b>	<b>\$ 2,847,600</b>	<b>\$ 19,322,600</b>	

Priority	2018-2020 Capital Program Request Project	Fund	General Funds	Non-General Funds	Total Project Request	Prior Appropriations
1c	Maintenance Reserve	0100	\$ 700,000		\$ 700,000	
11	Construct Field Support Complex, Phase II	0100	\$ 3,683,000		\$ 3,683,000	
12	Construct Eastern Shore Visiting Scientist Complex	0100	\$ 4,767,000		\$ 4,767,000	
13	Construct Education & Research Building	0100	\$ 9,924,000		\$ 9,924,000	
14	Property Acquisitions, Gloucester Point and Wachapreague	0100	\$ 1,300,000		\$ 1,300,000	
	<b>2018 - 2020 Biennium Totals</b>		<b>\$ 20,374,000</b>		<b>\$ 20,374,000</b>	

**COLLEGE OF WILLIAM AND MARY  
RESOLUTION TO APPROVE  
2014-2020 CAPITAL OUTLAY PLAN**

**Whereas**, in the late spring of each odd numbered year, the Governor, through the Department of Planning and Budget, requests that higher education institutions develop their next (rolling) six-year capital outlay plan; and

**Whereas**, the College has developed its proposed capital outlay six year plan for the biennia 2014-2020 based on the Governor’s historical guidance regarding previous six-year capital plans; and

**Whereas**, the first biennium, which will be the focus of potential action by the 2014 legislature, reflects the next primary academic priority of the College, development and reformation of the Phi Beta Kappa Hall area for the Arts, Performing Arts, Dance, and Music, known informally as the “Arts Quarter,” as well as continuing investment in general renovation and infrastructure, including dormitories and other auxiliary facilities; and

**Whereas**, the College will undertake a Campus Master Plan effort over the next eighteen months, culminating in presentation to the Board for final approval in November 2014; and

**Whereas**, the 2014 Campus Master Plan will inform the development of the next capital plan for 2016-2022, after having undergone a thorough and robust review of programs, facilities, infrastructure, and adaptability, adjacency, and highest and best use; and

**Whereas**, the College expects to make several submittals to the Department of Planning & Budget (DPB), the Department of Treasury (TRS), and State Council of Higher Education (SCHEV) between April 2013 and September 2013; and in the course of that process, staff will develop, refine and adjust project budgets, which may change the estimates reflected in this resolution;

**THEREFORE, BE IT RESOLVED**, That the Board of Visitors of The College of William and Mary in Virginia approves the 2014-2020 Capital Outlay Plan as recommended; and

**BE IT FURTHER RESOLVED**, That the Board authorizes the Vice President for Administration to take the actions necessary to fulfill the College’s response to the Governor and supporting agencies with respect to the 2014-2020 Capital Outlay Plan.

**2014-2016 BIENNIUM**

<u>PRIORITY</u>	<u>PROJECT TITLE</u>	<u>FUNDING</u>
1a	<b>Major Repairs and Maintenance Reserve (MR)</b> Always the first capital priority in any institution's biennial plan, the MR request funds <u>only</u> newly identified major repair & replacement projects, and does not represent the College's deferred maintenance backlog, nor is it intended to address building system improvements, except as may be incidental to the replacement & repair. Typical projects include replacement of mechanical systems (HVAC, plumbing, electrical, etc.); built-in equipment and components; foundations, roofs, walls, and windows; and interior finishes, including floors and handicapped accessibility.	<b>\$7,635,000 GF</b>
2	<b>Construct: Fine &amp; Performing Arts Complex, Phase 1</b> Using data from the preplanning study currently underway, the College will develop options for the adaptive reuse of PBK Hall in conjunction with the potential construction of new space to the south and east of PBK for housing Music, Theater and Dance. The three project / three biennia program will address facility needs in Music, Theater, Speech, Dance, and Art and Art History. The College expects to have the first phase scoped and cost estimated in time for the initial submittal to DPB. The ensuing phases will be estimated and scoped in time to meet subsequent submittals over the Summer of 2013.	<b>\$52,322,000 GF</b>
3	<b>Construct: West Campus Utility Plant</b> Supports ostensibly the final phase of heating & cooling replacement work on the campus, servicing facilities on the south (new) & west campuses. A preplanning study is underway to determine the reach and extent of this plant which may be located adjacent to Adair Hall.	<b>\$19,700,000 GF</b>
4	<b>Plan: IT Data Center</b> Supports preplanning study for a new Information Technology Facility. The IT machine room in Jones Hall is undersized, underpowered, under-cooled, under-secured, and inflexible. In addition, the machine room at Blow Hall has similar issues. IT requires a new, consolidated facility which can accommodate and respond to continuous technological innovation in the areas of academic instruction & research, and administrative computing. This facility may also serve as a major classroom facility depending on the fate of Morton, Jones, and Adair, during the Campus Master Plan effort, concluding in Fall of 2014.	<b>\$250,000 GF</b>

- 5 Improve: Athletic Facilities \$10,000,000 NGF**  
Supports umbrella projects for various non-general fund (NGF) athletic facilities to address equipment replacement and building system upgrades. The list of projects will be rolling, dependent on priority, urgency, and fee limitations given that the work will be funded via fee-supported debt. Each biennium will contain a placeholder for these types of projects.
- 6 Improve: Auxiliary Facilities \$10,000,000 NGF**  
Supports umbrella projects for various NGF auxiliary facilities to address equipment replacement and building system upgrades, including food service and any “spirit stores” (new nomenclature for stores with heavily branded retail component).
- 7 Renovate: Dormitories \$16,000,000 NGF**  
Continues the College’s two-decade long investment in dormitory renovations and improvements. With the completion of the new Fraternity Complex, and the acquisition of the Hospitality House Hotel, the College is now able to take entire dorms off-line for full-blown roof-to-foundation renovation work, instead of piecemeal projects fitted into the ten-week summer breaks. After Chandler Hall (summer 2013), the next dorm renovation project will be Landrum Hall (summer 2014), neither of which were touched during the previous twenty-year, \$50.0M effort.

### 2016-2018 BIENNIUM

- 1b Maintenance Reserve \$7,075,000 GF**  
Always the first capital priority in any institution’s biennial plan, the MR request funds only newly identified major repair & replacement projects, and does not represent the College’s deferred maintenance backlog, nor is it intended to address building system improvements, except as may be incidental to the replacement & repair.
- 8 Construct: Fine & Performing Arts Complex, Phase 2 \$59,522,000 GF**  
Please see Phase 1 under 2014-16 (#2) for a full project description. Following completion of the preplanning study, the College expects to have the ensuing phases estimated and scoped in time to meet subsequent capital budget submittals over summer 2013.
- 9 Construct: IT Data Center \$14.0M-\$20.0M GF**  
Supports construction of a new Information Technology Facility, following completion of a Pre-Planning Study in 2014-2016, and the College’s Campus Master Plan of 2014. IT requires a new, consolidated facility which can accommodate and respond to continuous technological innovation in the areas of academic instruction & research, and administrative computing.

- 10 Construct: Sanitary Sewer \$3,000,000 GF**  
Supports the expansion and replacement project to improve sewage pumping capacity due to increased demand created by 2002-2012 decade-long construction growth throughout the South (New) Campus and Jamestown Road corridor. The project will accommodate future growth created by construction of the Integrated Science Center 3 (ISC 3), and the three phases of work to support the Fine & Performing Arts. This project will also relieve compression upon City of Williamsburg systems created by the campus growth and demand.
- 11 Improve Blow Hall Exterior Structure \$5,400,000 GF**  
Supports replacement of windows, building envelope work, and HVAC replacement. Blow Hall was last renovated in 1990. Home to various student support activities such as Bursar, Registrar, Financial Aid, and Student Leadership and Volunteer development, the building, which was once a gym with a pool, is heavily used.
- 12 Construct: Facilities Maintenance Shops \$17,000,000 GF**  
Supports the design, renovation (14,120 GSF) and expansion (28,100 GSF) of the FM shops area, to include new space for the code review team and administrative functions; new housing for vehicles and warehousing of equipment; and new roadway/circulation and security.
- 13 Construct: Population Lab \$6,500,000 GF**  
Supports reconstruction and expansion of a heavily used animal lab located next to the Tennis Center. The project will upgrade and improve facilities to meet national standards, which will boost College standing with the National Science Foundation and improve eligibility for grants. This facility supports primarily biology and psychology curriculum and research.
- 14 Renovate & Expand Student Health Center \$10,000,000 NGF**  
In 2006, the College received \$900K in NGF authority to design the renovation (9,500 GSF) and expansion (4,500 GSF+) of the student health center, which has not been renovated since its construction nearly 40 years ago. The expansion will allow accommodation of mental health services, which have become over the past decade an increasingly important component of student health service offerings.
- 15 Improve: Athletic Facilities \$10,000,000 NGF**  
Supports umbrella projects for various non-general fund (NGF) athletic facilities to address equipment replacement and building system upgrades for these types of projects.



- 22 Improve: Adair Hall \$31,600,000 GF**  
Supports improvements to building systems and the reconfiguration of space to better support the kinesiology program. Overtime, Adair has transitioned from just a gym to a human laboratory. The program's identity may be better served by a different facility: another project for the 2014 Campus Master Plan.
- 23 Renovate: Washington Hall \$26,000,000 GF**  
Supports complete renovation of building systems, modernization of instructional and research space, improvements to accessibility and fire safety/suppression, as well as reconfiguration of support space. Anthropology has become a more lab-intensive discipline, while Modern Languages has increased dramatically in its curricular offerings, and over-seas studies. Washington Hall was last renovated in 1990.
- 24 Renovate: William & Mary Hall Infrastructure \$28,700,000 NGF**  
Supports a comprehensive renovation of existing facility systems, including replacement of primary HVAC, roof areas, storefront windows and doors, lighting, technology, fire safety/suppression and accessibility.
- 25 Improve: Athletic Facilities \$10,000,000 NGF**  
Supports umbrella projects for various auxiliary (NGF) facilities to address equipment replacement and building system upgrades.
- 26 Improve: Auxiliary Facilities \$10,000,000 NGF**  
Supports umbrella projects for various NGF auxiliary facilities to address equipment replacement and building system upgrades, including food service and "spirit stores".
- 27 Renovate: Dormitories \$11,650,000 NGF**  
Continues the College's dormitory renovation program, which funds major replacement and improvement projects.



**College of William and Mary 2014-2020 Capital Outlay Plan**

Priority	2014 - 2016 Capital Program Request Project	Fund	General Funds	Non-General Funds	TOTAL Project Request	Prior Appropriations	Comments
1a	Maintenance Reserve	0100	\$7,635,000	\$0	\$7,635,000		
2	Construct: Fine and Performing Arts Complex, Phase	0100	\$52,322,000	\$0	\$52,322,000	\$11,380,000	Private funds for Music Facility.
3	Construct: West Campus Utility Plant	0100	\$19,700,000	\$0	\$19,700,000		
4	Plan: IT Data Center	0100	\$250,000	\$0	\$250,000		
5	Improve: Athletic Facilities	0815	\$0	\$10,000,000	\$10,000,000		
6	Improve: Auxillary Facilities	0815	\$0	\$10,000,000	\$10,000,000		
7	Renovate: Dormitorries	0813	\$0	\$16,000,000	\$16,000,000		
	<b>2014-2016 Biennium Totals</b>		<b>\$79,907,000</b>	<b>\$36,000,000</b>	<b>\$115,907,000</b>	<b>\$11,380,000</b>	

Priority	2016 - 2018 Capital Program Request Project	Fund	General Funds	Non-General Funds	Total Project Request	Prior Appropriations	Comments
1b	Maintenance Reserve	0100	\$7,075,000	\$0	\$7,075,000		
8	Construct: Fine and Performing Arts Complex, Ph 2	0100	\$59,522,000	\$0	\$59,522,000		
9	Construct: IT Data Center	0100	\$20,000,000	\$0	\$20,000,000		
10	Construct: Sanitary Sewer	0100	\$3,000,000	\$0	\$3,000,000		
11	Improve: Blow Hall Exterior Envelope	0100	\$5,400,000	\$0	\$5,400,000		
12	Construct: Facilities Maintenance Shops	0100	\$17,000,000	\$0	\$17,000,000		
13	Construct: Population Lab	0100	\$6,500,000	\$0	\$6,500,000		
14	Construct: Student Health Center Addition/Renovatio	0815	\$0	\$10,100,000	\$10,100,000	\$900,000	Incl/ Counseling Clinic, Planning only.
15	Improve: Athletic Facilities	0815	\$0	\$10,000,000	\$10,000,000		
16	Improve: Auxillary Facilities	0815	\$0	\$10,000,000	\$10,000,000		
17	Renovate: Dormitorries	0813	\$0	\$11,025,000	\$11,025,000		
	<b>2016-2018 Biennium Totals</b>		<b>\$118,497,000</b>	<b>\$41,125,000</b>	<b>\$159,622,000</b>	<b>\$900,000</b>	

Priority	2018 - 2020 Capital Program Request Project	Fund	General Funds	Non-General Funds	Total Project Request	Prior Appropriations	Comments
1c	Maintenance Reserve	0100	\$7,720,000	\$0	\$7,720,000		
18	Construct: Fine and Performing Arts Complex, Ph 3	0100	\$32,100,000	\$0	\$32,100,000		
19	Renovate: Ewell Hall	0100	\$21,600,000	0	\$21,600,000		
20	Renovate: Morton Hall	0100	\$28,800,000	\$0	\$28,800,000		
21	Renovate: Hugh Jones Hall	0100	\$30,400,000	\$0	\$30,400,000		
22	Renovate: Adair Hall	0100	\$31,600,000	\$0	\$31,600,000		
23	Improve: Washington Hall	0100	\$26,000,000	\$0	\$26,000,000		
24	Renovate: William and Mary Hall Infrastructure	0815	\$0	\$28,700,000	\$28,700,000		
25	Improve: Athletic Facilities	0815	\$0	\$10,000,000	\$10,000,000		
26	Improve: Auxillary Facilities	0815	\$0	\$10,000,000	\$10,000,000		
27	Renovate: Dormitorries	0813	\$0	\$11,650,000	\$11,650,000		
	<b>2018-2020 Biennium Totals</b>		<b>\$178,220,000</b>	<b>\$60,350,000</b>	<b>\$238,570,000</b>	<b>\$0</b>	

**COLLEGE OF WILLIAM AND MARY  
RESOLUTION TO APPROVE PROPERTY ACQUISITION:  
415 RICHMOND ROAD**

**WHEREAS**, from time to time, the College has the opportunity to purchase property that is adjacent to the campus, of strategic interest to the College, at a bargain price to the institution, or for some other equally compelling reason; and

**WHEREAS**, the 2006 Management Agreement (the "Agreement"), governed by the restructured Higher Education Financial and Administrative Operations Act of 2005, Chapter 4.10 of the Title 23 of the Code of Virginia, as renewed in 2009, allows the Board of Visitors to use its non-general funds to purchase property without the approval of the Governor, the General Assembly, or any other Commonwealth agency; and

**WHEREAS**, the Agreement authorized the College to establish its own policies and procedures for the purchase of property, using the Commonwealth's due diligence policies as a model template; and

**WHEREAS**, the College has been negotiating with the owners of 415 Richmond Road and have come to agreement on purchase price; and

**WHEREAS**, the property is adjacent to College holdings and of strategic interest to the College as student residential space and with the potential for additional revenue development, and brings with it a significant parking inventory; and

**WHEREAS**, the College recently concluded its due diligence activity on the property and determined the building is in good condition with secure title; and

**WHEREAS**, the College has determined that the debt necessary to purchase the building and land will be recovered by the room rate structure; and

**THEREFORE**, the College recommends approval of the property acquisition by the Board, with a closing date of May 31, 2013.

**THEREFORE, BE IT RESOLVED**, by the Rector and the Board of Visitors of The College of William and Mary in Virginia, that approval is given to the College to purchase 415 Richmond Road at the agreed-upon price, and in accordance with all authorities, policies, and procedures in force and necessary under the Agreement; and

**FURTHER RESOLVED**, That the Vice President for Finance, the Vice President for Administration, and the University General Counsel are authorized to execute any and all documents pertaining to the acquisition.

**COLLEGE OF WILLIAM AND MARY  
RESOLUTION TO APPROVE  
RENAMING THE OLD FRATERNITY COMPLEX:  
"GREEN & GOLD VILLAGE"**

**WHEREAS**, from time to time, the Board of Visitors and the College of William and Mary have the opportunity to re-purpose and rename an existing building or complex of buildings; and

**WHEREAS**, the College will open in Fall 2013 a brand new twelve-building community of Fraternity Houses lining Ukrop Way; and

**WHEREAS**, the old fraternity complex, which opened in the Fall of 1968, will be renovated to house freshmen; and

**WHEREAS**, the complex is made up of three separate structures, consisting of linked Units A-E, F-J, and K-M; and

**WHEREAS**, the old complex deserves a new name to reflect its new identity, with the understanding that the names can be changed again at any time by Board action; and

**WHEREAS**, the College administration recommends for Board approval, renaming the 1968 complex "Green & Gold Village" to emphasize and encourage "Tribe" spirit among freshmen;

**THEREFORE, BE IT RESOLVED**, That upon recommendation of the President, the Board of Visitors of The College of William and Mary in Virginia hereby approves the renaming of the 1968 fraternity complex as the "Green & Gold Village;" and the naming of the three separate structures that make up the complex "Griffin Hall," "Eagle Hall" and "Lion Hall," as recommended.