#### **MINUTES**

# Meeting of the Board of Visitors The College of William and Mary in Virginia

April 19-20, 2007

The Board of Visitors of The College of William and Mary in Virginia met for the annual meeting in the Board Room in Blow Memorial Hall on the campus in Williamsburg on Thursday and Friday, April 19-20, 2007.

On Thursday, April 19, the Richard Bland College Committee and the committees on Financial Affairs, Administration, Development and Alumni Affairs and Student Affairs met in the Board Room; while the Committee on Academic Affairs met in the Board Conference Room.

# Those present on Thursday were:

Charles A. Banks III Michael K. Powell, Rector Janet M. Brashear John Charles Thomas John W. Gerdelman Jeffrey B. Trammell Sarah I. Gore Barbara B. Ukrop Suzann W. Matthews Henry C. Wolf

Jeffrey L. McWaters Faculty representative: Colleen Kennedy Anita O. Poston Student representative: Ryan M. Scofield

Absent: Alvin P. Anderson R. Philip Herget III

Robert A. Blair Joseph J. Plumeri II Thomas E. Capps

# Others present were:

Gene R. Nichol

P. Geoffrey Feiss

Stewart H. Gamage

Samuel E. Jones

Anna B. Martin

Sean M. Pieri

W. Samuel Sadler

Kiersten L. Boyce

Karen R. Cottrell

Edward C. Driscoll, Jr.

Michael J. Fox

Michael L. Stump

Brian W. Whitson

Sandra J. Wilms

Also present were members of the William and Mary Faculty and Student Liaison Committees.

At 1:55 p.m. the Rector convened the meeting and welcomed those present. The Rector asked for a moment of silence in memory of those killed at Virginia Tech and in support of the administration, student, faculty and staff who need to deal with this tragedy.

The Rector advised that in light of these events, the Board had requested a special session to examine our own ability to respond.

In his opening remarks, President Nichol stressed the great responsibility of both the President and the Board to ensure the safety of students and staff. Briefly outlining the response by the William and Mary campus as well as across the state, the President noted that the Council of Presidents was coordinating these efforts with the Governor's Office. President Nichol advised that the

campus community would gather at the Wren Building on Friday for a short memorial service in response to the Governor's call for a statewide observance.

The Rector advised that the Friday meeting schedule would be compressed in order for the members of the Board to participate in the memorial service at the Wren Building at noon.

Vice President for Student Affairs Sam Sadler, chair of the campus Emergency Response Team, along with Vice President for Administration Anna Martin and campus Chief of Police Don Challis, broadly outlined steps already undertaken and those being proposed to develop and coordinate a campus-wide crisis response plan, which will include security, communications protocols, outline a chain of command, provide accurate facts immediately and be integrated with local and regional authorities. Mr. Sadler reviewed how the Virginia Tech news was disseminated to the campus community and parents, then reviewed the basic safety features currently in place at William and Mary.

Associate Provost for Information Technology Courtney Carpenter briefly reported on new technology under consideration for faster communication with the entire campus, with the ability to send simultaneous voice, text and email messages, as well as have a response segment.

Following discussion, the Rector moved that, pursuant to Section 2.2-3711.A.1., 2. and 7.of the Code of Virginia, the meeting be closed in order to discuss matters pertaining to specific personnel; admission, disciplinary or other matters concerning any student; and to briefings by staff members pertaining to actual or probable litigation. Motion was seconded by Mr. Wolf and approved by voice vote. The observers were asked to leave the room and the Board went into closed session at 1:45 p.m.

The Board reconvened in open session at 2:43 p.m. The Rector moved adoption of the **Resolution** certifying the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Wolf and approved by roll call vote of the Board members conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

In the absence of Mr. Plumeri and Mr. Anderson, the Rector presided as chair of the **Committee on Development and Alumni Affairs**.

The Board reconvened as a committee of the whole at 3:45 p.m.

President Nichol reported on steps being explored over the summer to internationalize the work of the College, explore opportunities for future efforts and discover what peer institutions are doing. The new director of the Reves Center for International Studies, Laurie Koloski, was introduced

Provost P. Geoffrey Feiss provided an update on admissions, noting that this freshman class contains the largest number of first generation college students to date. Dean of the Faculty of Arts and Sciences Carl Strikwerda provided an overview of the arts at William and Mary. A brief discussion ensued.

At 4:20 p.m. the **Committee on Student Affairs** convened. Mr. Thomas presided as chair.

Vice President for Student Affairs Sam Sadler provided a brief report on the initial work of the logo committee.

Director of the Career Center Mary Schilling provided an overview of the Career Services office.

Student Liaison Committee members James Ambrose and Tina Ho reported on student activities. Noting that this was his last meeting before graduation, Mr. Ambrose thanked the Board for the opportunity to serve as a liaison.

Student Assembly President Ryan Scofield introduced incoming Student Assembly President Zach Pilchen and incoming Student Assembly Vice President Valerie Hopkins and invited the members of the Board to join the student leadership in a reception at the conclusion of the meeting. Mr. Scofield reported on the students efforts in support of the students at Virginia Tech.

The Board recessed at 5:05 p.m.

On Friday, April 20, the Committee on Audit and the Nominating Committee met in the Board Conference Room, the committees on Buildings and Grounds and Athletics met in the Board Room, while the Executive Committee met in the Rector's Office, prior to the full Board meeting.

At 9:20 a.m. the Rector convened the Board as a committee of the whole in the Board Room.

Michael K. Powell, Rector Charles A. Banks III Janet M. Brashear John Charles Thomas Thomas E. Capps Jeffrey B. Trammell John W. Gerdelman Barbara B. Ukrop Sarah I. Gore Henry C. Wolf

R. Philip Herget III Faculty representatives: Roger E. Franklin, Jr. Suzann W. Matthews Colleen Kennedy

Jeffrey L. McWaters Student representatives: Joell Christodonte Anita O. Poston Ryan M. Scofield

Absent: Alvin P. Anderson

> Robert A. Blair Joseph J. Plumeri II

# Others present were:

Gene R. Nichol Karen R. Cottrell P. Geoffrey Feiss Edward C. Driscoll, Jr. Stewart H. Gamage Michael J. Fox Samuel E. Jones W. Fanchon Glover Anna B. Martin Jackson N. Sasser, Jr. Sean M. Pieri Michael L. Stump W. Samuel Sadler Brian W. Whitson Kiersten L. Boyce Sandra J. Wilms

Also present were Senior Assistant Attorney Deborah Love, Richard Bland College President James B. McNeer, Provost Vernon R. Lindquist, Director of Institutional Advancement LeAnn Binger, Dean of Administration and Finance Russell E. Whitaker, and members of the William and Mary Faculty and Student Liaison Committees.

Ms. Brashear presided as chair of the **Committee on Athletics**.

Director of Athletics Terry Driscoll reported briefly on the teams and facilities, then introduced Director of Swimming McGee Moody, the members of the Women's Swimming and Diving Team, who were 2007 Colonial Athletic Association champions, and the assistant swim coach, Jason Memont. Coach Memont briefly reported on the development of the team over his tenure. There being no further business, the Committee adjourned at 9:40 a.m.

There was no report from the Committee on Public Affairs.

Following a short break, the Rector called the meeting of the full Board to order at 9:50 a.m.

Charles A. Banks III Michael K. Powell, Rector Janet M. Brashear John Charles Thomas Thomas E. Capps Jeffrev B. Trammell John W. Gerdelman Barbara B. Ukrop Sarah I. Gore Henry C. Wolf

R. Philip Herget III Faculty representatives: Roger E. Franklin, Jr. Suzann W. Matthews

Colleen Kennedy

Student representatives: Joell Christodonte Jeffrev L. McWaters Anita O. Poston

Ryan M. Scofield

Alvin P. Anderson Absent:

> Robert A. Blair Joseph J. Plumeri II

# Others present were:

Karen R. Cottrell Gene R. Nichol P. Geoffrey Feiss Edward C. Driscoll, Jr. Stewart H. Gamage Michael J. Fox Samuel E. Jones W. Fanchon Glover Anna B. Martin Jackson N. Sasser, Jr. Sean M. Pieri Michael L. Stump Brian W. Whitson W. Samuel Sadler Kiersten L. Boyce Sandra J. Wilms

Also present were Senior Assistant Attorney Deborah Love, Richard Bland College President James B. McNeer, Provost Vernon R. Lindquist and Dean of Administration and Finance Russell E. Whitaker,

The Rector asked for a motion to adopt the minutes of the meeting on February 8-9, 2007. Motion was made by Ms. Poston, seconded by Mr. Gerdelman and approved by voice vote.

The Rector moved that, pursuant to Section 2.2-3711.A.1., 3., 7., 8., and 10. of the Code of Virginia, the meeting be closed in order to discuss matters pertaining to specific personnel, the consideration of contracts, promotions, tenure and leaves; acquisition of real property for public purposes; consultation with legal counsel and staff members pertaining to actual or probable litigation; to discuss matters pertaining to gifts, bequests and fund raising activities and contracts for services; and to discuss matters pertaining to the consideration of honorary degrees. Motion was seconded

by Mr. Wolf and approved by voice vote. The observers were asked to leave the room and the Board went into closed session at 9:52 a.m. Ms. Poston recused herself from the first portion of the session due to potential litigation conflicts. At 10:12 a.m. Ms. Poston returned to the closed session.

The Board reconvened in open session at 10:30 a.m. The Rector asked for a motion to adopt the **Resolution** certifying the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Thomas and approved by roll call vote of the Board members conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

Ms. Ukrop reported for the Richard Bland College Committee.

President McNeer reported on the candlelight vigil held last night in support of Virginia Tech. The President advised that former Governor Mark Warner would be the speaker at Commencement on May 18, and that Victor Branch would bring greetings from alumni. President McNeer also discussed the international forum series and the recent student and employee service awards ceremonies, and announced that Associate Professor of Biology Dr. Alenka Hlousek-Radojcic was their first Fulbright Scholar. The President reported briefly on the campaign progress and thanked Mr. Pieri for his and his staff's support

Ms. Ukrop moved adoption of **Resolution 1**, Faculty Appointment-Barbara M. Morgan; **Resolution 2**, Faculty Appointment – LeJeanna M. Raymond; **Resolution 3** Sutherland Fund; **Resolution 4**, Tuition and Fees for 2007-2008; and **Resolution 5**, 2007-08 Operating Budget Proposal. Motion was seconded by Ms. Brashear and approved by voice vote.

Ms. Ukrop asked for a motion to adopt a revised **Resolution 6(R)**, Six Year Capital Outlay Plan, which now contains the general fund amounts for each priority. Motion was made by Mr. Powell, seconded by Ms. Ukrop and approved by voice vote (**Resolution 6(R)** is appended).

Mr. Wolf reported for the Committee on Financial Affairs, and moved adoption of **Resolution 28**, FY 2006-08 Operating Budget for Educational and General Programs; **Resolution 29**, FY 2007-08 Tuition and Fee Structure for Full- and Part-time Students; **Resolution 30**, FY 2007-08 Auxiliary Enterprise Operating Budgets; **Resolution 31**, FY 2007-08 Sponsored Programs Operating Budget; **Resolution 32**, FY 2007-08 State Appropriated Student Financial Assistance; **Resolution 33**, FY 2007-08 Applied Music Fee; **Resolution 34**, FY 2007-08 Board of Visitors Private Funds Budget; **Resolution 35**, Debt Management Policy for the College of William and Mary, the Virginia Institute of Marine Science and Richard Bland College, and **Resolution 36**, Investment and Spending Policy for Endowment. Motion was seconded by Mr. Gerdelman and approved by voice vote.

Mr. Gerdelman reported for the Committee on Administration, noting that the committee had asked Vice President Martin to review the risk assessment and oversight process. There were no action items.

Mr. Powell reported for the Committee on Development and Alumni Affairs.

Vice President for Development Sean Pieri provided an overview of **Resolution 7**, Amendment to the Frances Garrett Preissner Scholarship Quasi-Endowment, noting this was an amendment to correct the designation and state there are no restrictions from the donor. Mr. Wolf moved

adoption of the resolution. Motion was seconded by Mr. Gerdelman and approved by voice vote.

Ms. Poston reported for the Committee on Academic Affairs, recognized Professor Katherine Kulick as outgoing President of the Faculty Assembly and thanked her for her service. Ms. Poston advised that Professor Alan Meese would be moving into that post.

Ms. Poston moved adoption of **Resolution 8**, Appointments to Fill Vacancies in the Instructional Faculty; **Resolution 9**, Appointments to Fill Vacancies in the Administrative and Professional Faculty; **Resolution 10**, Award of Academic Tenure; **Resolution 11**, Faculty Promotions; **Resolution 12**, Designated Professorships; **Resolution 13**, William and Mary Student Professorship; **Resolution 14**, Faculty Leaves of Absence; **Resolution 15**, Retirement of Ruth A. Beck, Department of Biology; **Resolution 16**, Retirement of Sharon T. Broadwater, Department of Biology; **Resolution 17**, Retirement of Wagih G. Dafashy, Mason School of Business; **Resolution 18**, Retirement of Alan E. Fuchs, Department of Philosophy; **Resolution 19**, Retirement of Leonard W. Haas, School of Marine Science; **Resolution 20**, Retirement of John R. Kane, Department of Physics; **Resolution 21**, Retirement of Joseph L. Scott, Department of Biology; **Resolution 22**, Retirement of Robert E. Welsh, Department of Physics; and **Resolution 23**, Retirement of Richard A. Williamson, Marshall-Wythe School of Law. Motion was seconded by Mr. Wolf and approved by voice vote.

Mr. Capps reported for the Committee on Audit, noting that Director of Internal Audit Michael Stump had reported on the Commonwealth's new Agency Risk Management and Internal Control Standard (ARMICS) and internal audit activity since February 8. There were no action items.

Ms. Brashear reported for the Committee on Buildings and Grounds, and showed the Business School construction progress on DVD.

Ms. Brashear moved adoption of **Resolution 24**, VIMS 2008-2014 Capital Plan; **Resolution 27(R)**, 2008-2014 Capital Outlay Plan, which was revised to reflect the actual general fund amounts for each priority; **Resolution 25**, Resolution to Demolish Old Hospital; and **Resolution 26**, Resolution to Demolish WMCAR Facility. Motion was seconded by Mr. Wolf and approved by voice vote (**Resolution 27(R)** is appended).

Mr. Powell moved the report of the Executive Committee as given in closed session; namely to confer the following honorary degrees at Commencement;

William T. Coleman, Jr. – Doctor of Laws William M. Kelso – Doctor of Science

Motion was seconded by Mr. Wolf and approved by voice vote.

Mr. Wolf moved adoption of **Resolution 37**, Virginia Institute of Marine Science FY 2007-08 Operating Budget, noting it was overlooked in his earlier report. Motion was seconded by Ms. Ukrop and approved by voice vote.

There was no old business.

Under new business, Mr. Thomas reported that the Nominating Committee had met and recommended the following individuals continue to serve in the offices noted for a two-year term:

Michael K. Powell – Rector Henry C. Wolf – Vice Rector Suzann W. Matthews – Secretary

Mr. Thomas placed all three names in nomination and asked for any other nominations from the floor. Hearing none, Mr. Thomas moved that nominations be closed. Motion was seconded by Ms. Ukrop. The Rector asked for a motion to adopt the slate as presented. Motion was made by Mr. Thomas, seconded by Ms. Brashear and approved by voice vote of the Board. A round of applause was offered by the Board. Mr. Powell expressed his thanks to the members of the Board and to the members of the Nominating Committee.

The Rector introduced **Resolution 38**, Expression of Esteem and Support for the Virginia Tech Family, and read it into the record. At the conclusion of the reading, the Rector moved adoption of the resolution. Motion was seconded by Mr. Wolf and approved by voice vote (**Resolution 38** is appended).

On behalf of the Board, the Rector offered congratulations to Zachary Pilchen and Valerie Hopkins, incoming Student Assembly President and Vice President, noting that Zach will join the Board as the student representative following Commencement. The Rector congratulated Ryan Scofield on his graduation and thanked him for his service as student representative on the Board. The Rector also thanked Colleen Kennedy for her service as the William and Mary faculty representative and Joell Christodonte as the Richard Bland student representative.

The Rector noted that planning for the summer retreat would begin shortly and members of the Board would be consulted regarding the topics to be discussed. Following gift presentations to staff members Michael Fox, Jackson Sasser and Sandy Wilms, the Rector thanked all administrators for their work on behalf of the students and the Board.

The Rector moved that, pursuant to Section 2.2-3711.A. 1.and 7. of the Code of Virginia, the meeting be closed in order to discuss matters pertaining to personnel and consultation with legal counsel pertaining to actual or probable litigation. Motion was seconded by Mr. Wolf and approved by voice vote. The observers were asked to leave the room and the Board went into closed executive session at 11:08 a.m.

The Board reconvened in open session at 11:50 a.m. The Rector moved adoption of the **Resolution** certifying the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Wolf and approved by roll call vote of the Board members conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

There being no further business, the Board adjourned at 11:50 a.m. to attend the memorial service at the Wren Building.

**Board of Visitors** 

April 19, 2007

# CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: **12** 

NAYS: 0

ABSENT DURING CLOSED SESSION:

Michael K. Powell Rector of the College April 20, 2007

# CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: **14** 

NAYS: 0

ABSENT DURING CLOSED SESSION:

Michael K. Powell Rector of the College

**Board of Visitors** Resolution 6(R)

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#### RICHARD BLAND COLLEGE

# SIX YEAR CAPITAL OUTLAY PLAN

2008 - 10

**Priority 1: Maintenance Reserve**  \$311,000 GF

Replacement and repairs to building systems and components.

**Priority 2: New Construction: Science and Technology Center** \$20,000,000 GF

> Construct science and technology center to replace Ernst Hall. Ernst Hall is forty years old and has been upgraded several times but cannot meet technology and science needs of current and future enrollments.

**Priority 3: Repairs: Umbrella Maintenance Project** \$4,397,000 GF

Repairs and renovations to College facilities.

2010 - 12

**Maintenance Reserve Priority 1:** 

\$150,000 GF

Replacement and repairs to building systems and components.

**Renovations: Ernst Hall and Statesman Hall Priority 2:** \$7,055,000 GF

> Both building are nearly forty years old and have outdated systems and components. Ernst Hall will be renovated for use as a general classroom building. Statesman Hall will have structural repairs and locker room

upgrades. Both buildings will receive new HVAC systems.

<u>2012 – 14</u>

**Maintenance Reserve Priority 1:** 

\$750,000 GF

Replacement and repairs to building systems and components.

**Renovations: Barn Theater** \$2,855,000 GF **Priority 2:** 

Renovations will include new HVAC system, restrooms, sound system, wiring and

inside finishes.

Board of Visitors Resolution  $\underline{6}(R)$ 

April 19 - 20, 2007 Page  $\underline{2}$  of  $\underline{2}$ 

RESOLVED, that upon recommendation of the President, the Board of Visitors of the College of William and Mary in Virginia approves the 2008-2014 Six Year Capital Outlay Plan for Richard Bland College.

# THE COLLEGE OF WILLIAM & MARY 2008-2014 CAPITAL OUTLAY PLAN

In March 2007, the College received the Governor's request that each agency and institution develop a Capital Outlay Plan for the 2008-2014 biennia. Historically developed in the spring of each odd numbered year, the plan submitted to the Department of Planning and Budget this year will include 1) the 2008-2014 Capital Outlay Plan and, 2) the 2008-14 Maintenance Reserve request.

The focus of the 2008-2014 capital plan is continued investment across all three biennia in the critical infrastructure that will support the renovations and expansions on campus. In addition, the plan completes the first two phases of the Integrated Science Center with funding for equipment and furnishings, and follows through on the acquisition of Sentara-Williamsburg Community Hospital, with funding for construction of the new School of Education, the design of which was funded by the 2006 General Assembly. The plan also recommends additional funds for 2002 General Obligation Bond projects which will exceed their authorization when bid, due to the steep construction industry inflation that occurred in 2004-05 and never receded.

The College will make several submittals between April and September. The first submittal will include project budget estimates only. These costs may be refined and adjusted over the course of additional submissions. Therefore, the current project costs on the following pages must be treated as estimates only.

RESOLVED, That the Board of Visitors of the College of William and Mary in Virginia approves the 2008-2014 Capital Outlay Plan as recommended; and

FURTHER RESOLVED, that the Board authorizes the Vice President for Administration to take whatever actions necessary to fulfill the College's response to the Governor and his agencies with respect to the 2008-2014 Capital Plan.

7

\$85,000,000 GF

# **2008-10 BIENNIUM**

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<u>PRIORITY</u>	PROJECT TITLE	FUNDING
1	Major Repairs and Maintenance Reserve Provides funding for major repair projects, re equipment and components, including roofs,	<u> </u>
2	Replace: Cooling Plant and Utilities 2  Supports continued replacement of the historic adaptive reuse of the old heating plant to he historic compute. In addition, this request income	eating and cooling, serving the
	historic campus. In addition, this request includes a water project to correct under-capacity in the current hydrant fire flow in 3 locations on campus.	
3	Equip: Integrated Science Center 1&2 \$4,725,000 GF During the 2002 General Assembly, funding for equipment and furnishings was deferred, with the understanding that restoration would occur based on the construction schedule. The timing of this request is actually behind the current project schedule due to unexpectedly long lead times for most of the equipment.	
4	Construct: New School of Education \$40,904,000 GF Provides funds to construct a new 109,000 GSF facility housing the College's School of Education. Currently operated in four different and inadequate facilities, the program will assure its accreditation with new construction on the site recently acquired from Sentara Willamsburg Community Hospital.	
5	Renovate/Expand: Small Hall	\$9,193,000 GF
	Augments previously authorized GOB project with additional funds to cover the significant cost escalations that occurred in the construction industry during 2004-05. The College has started design work.	
6	Renovate: Andrews Hall	\$3,000,000 GF
	Augments previously authorized GOB project with additional funds to cover the significant cost escalations that occurred in the construction industry during 2004-05. The College will start design during summer 2007.	

**Construct: Integrated Science Center 3** 

Provides funds to construct the third phase of the Integrated Science Center.

As the last new science building for the foreseeable future, this structure will provide research and teaching space for several of the most important interdisciplinary science units of the College, including computational science, and the largest tenant, Applied Science, which will aggregate its scattered facilities and conjoin them with elements of the William and Mary Research Institute. ISC III will provide space for new science programs in mathematical biology, biomedical imaging, neuroscience, proteomics, and other areas as yet undiscovered.

# **8** Renovate: Tucker Hall

\$11,583,000 GF

Supports renovation of the existing facility, originally constructed in 1909 and last renovated in 1980. Home to the department of English and the Charles Center for Honors and Interdisciplinary Studies, the project will replace all major building systems, upgrade classrooms, address ADA access, improve fire safety, and reconfigure space.

# 9 Construct: Career Services Center

\$6,176,000 GF

Supports construction of an approximate 10,000-12,000 SF freestanding facility near the center of campus. The new building will provide dramatically improved space for programming and interviews, compared to its current location in the basement of Blow Hall. A pre-design feasibility study is underway.

# 10 Replace: Zable Stadium Systems

\$2,000,000 NGF

Supports replacement of the Zable Stadium scoreboard, and installation of safety lighting and an emergency generator.

# 11 Renovate: Campus Center and Trinkle Hall \$35,000,000 NGF

Supports first phase of renovation for the 1958 Campus Center and adjoining Trinkle Hall, with a focus on building systems, including roof, electrical, HVAC and plumbing; food service and dining facilities; and reconfiguration of space for student services.

# 12 Renovate: Dormitories

\$2,500,000 NGF

Supports continuation of the College's dormitory renovation program, which focuses on major replacement and improvement projects. Corrective structural renovations to Graduate Housing will be the primary project.

# **2010-12 BIENNIUM**

# 1 Maintenance Reserve

\$3,375,000 GF

Provides funding for major repair projects, replacement of building systems, equipment and components, including roofs, cooling towers, etc.

Resolution 27 (R) Page 4 of 6

# 2 Replace: Cooling Plant and Utilities 3

\$8,181,000 GF & \$9,999,000 NGF

Supports continued replacement of the historic campus steam system, and the adaptive reuse of the old heating plant to heating and cooling, serving the historic campus.

# 3 Equip: Small Hall

\$3,365,000 GF

During the 2002 General Assembly, funding for equipment and furnishings was deferred on this GOB project, with the understanding that restoration would occur based on the construction schedule. The timing of this request is concurrent with the project schedule.

# 4 Equip: Andrews Hall

\$873,000 GF

During the 2002 General Assembly, funding for equipment and furnishings was deferred on this GOB project, with the understanding that restoration would occur based on the construction schedule. The timing of this request is concurrent with the project schedule.

# 5 Design: Arts Complex

\$3,500,000 GF \$3,500,000 NGF

Supports the design of an arts complex, which will integrate Muscarelle, Phi Beta Kappa and Andrews Hall with new square footage designed to address student needs in the visual and performing arts. A pre-design feasibility study is planned for summer 2007.

# **6** Renovate: Ewell Hall

\$15,540,000 GF

Supports the design and renovation of Ewell Hall which was originally built in 1926 and last renovated in 1986. Home to the department of Music and the Dean of Arts and Sciences, Ewell has major HVAC and acoustical problems. Renovation will address these issues, as well as fire safety and handicapped accessibility improvements.

# 7 Renovate: Tyler Hall

\$15,000,000 GF

Supports the design and renovation of Tyler Hall, built in 1921 and most recently renovated in 1981. Tyler Hall will be vacated upon construction of the new School of Business. Renovation will include replacement of major building systems, modernization of classrooms, and installation of required technologies.

#### 8 Renovate: Blow Hall

\$6,600,000 GF

Portions of Blow Hall's second and third floors will be vacated upon construction of the new School of Business. Renovation will include

adaptation of space for new and existing departments, updates to building systems and teaching spaces, and installation of current required technologies.

# 9 Renovate: Jones Hall

\$13,000,000 GF

A portion of Jones Hall will be vacated upon construction of the new School of Education. Renovation will include replacement of major building systems, adaptation of space for new departments, modernization of teaching and research spaces, and installation of current required technologies.

10 Renovate: Brafferton & Brafferton Kitchen \$5,100,000 GF

Supports renovation on the historic campus. The project includes security, fire suppression, roof repairs, drainage improvements, HVAC, electrical and plumbing. The Brafferton was built in 1723 and houses the offices of the President and Provost.

# 11 Renovate: Dormitories

\$2,000,000 NGF

Supports continuation of the College's dormitory renovation program, which focuses on major replacement and improvement projects. Corrective structural renovations to Graduate Housing will be the primary project.

12 Renovate/Expand King Student Health Center \$4,700,000 NGF

Supports the phased renovation, reconfiguration and expansion of the existing health center in order to accommodate medical health services.

# **2012-14 BIENNIUM**

# **1** Maintenance Reserve

\$5,645,000 GF

Provides funding for major repair projects, replacement of building systems, equipment and components, including roofs, cooling towers, etc.

# 2 Replace Underground Utilities 4

\$3,401,000 GF \$4,156,000 NGF

Completes the adaptive re-use of the old heating plant, installation of chilled water distribution system, and upgrade of the computerized energy management systems.

# **3** Construct: Arts Complex

\$35,000,000 GF \$18,000,000 NGF

Supports the construction of an arts complex, which will integrate Muscarelle, Phi Beta Kappa and Andrews Hall with new square footage designed to address student needs in the visual and performing arts. A pre-design feasibility study is planned for summer 2007.

4 Renovate: Adair Hall

\$19,000,000 GF

Funds the design and renovation of Adair Hall (built in 1963). The former physical education facility will be converted into teaching and research space to support the Kinesiology program.

- 5 Renovate/Expand: Facilities Maintenance Shops \$13,500,000 GF Supports the design, renovation and expansion of the maintenance shops which support the physical plant of the College.
- 6 Construct: Campus Fire Safety Water System \$4,000,000 GF
  Supports the second phase of improvements to the old campus water system to improve water pressure for fire suppression.
- 7 Rehabilitate: Lake Matoaka \$5,000,000 GF
  Supports the dredging and rehabilitation of this man-made lake, which receives significant runoff from developed areas.
- Renovate/Expand: Reves Center \$4,200,000 NGF
  Supports expansion and select renovation of the current facility in support of the College's international studies programs. The project will accommodate program growth, improve facility functionality, and enhance accessibility.
- 9 Renovate William & Mary Hall \$27,965,000 NGF
  Supports a comprehensive renovation of the existing facility, including replacement of primary HVAC systems, roof areas, storefront windows and doors, lighting, technology and restroom/locker room facilities.
- 10 Construct: Stadium Restrooms & Concessions \$2,500,000 NGF
  Supports the redesign and renovation/new construction of restrooms and concession stands at the south pavilion of Zable Stadium.
- Renovate Dormitories \$3,500,000 NGF

  Supports continuation of the College's dormitory renovation program, which focuses on major replacement and improvement projects. Renovation of Chandler Hall, the Lodges and Taliaferro Hall will be the primary projects.

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# COLLEGE OF WILLIAM AND MARY EXPRESSION OF ESTEEM AND SUPPORT FOR THE VIRGINIA TECH FAMILY

Our sister university, our Commonwealth, and each of our lives has been touched by tragedy that mocks our imagination and defies our powers to describe. We think often of 33 women and men--students finding a foothold of promise, professors in the full stride of accomplishment, senior scholars walking the horizon of well-earned recognition. Each time, words fail.

Their loss takes the breath and numbs the mind. Yet we know that our measure of grief little compares to that borne by our sisters and brothers in the Virginia Tech family.

Our prayer is that sharing the burden lightens it for all. And so we joined hearts and hands, in the late hours of Monday, April 16, and scores of times since. We sign banners. We sign Facebook. We trade, for a time, the green and gold for maroon and orange. We celebrate our kinship with the Hokies--unmoved by horror, unbowed by fear.

We hope, in our best hours, to take up their example: honoring the character strengthened through trial, placing the common good before the fleeting individual need, asking the hard questions, and finding peace despite hard answers--or no answers at all. Looking out for and comforting one another.

We are all Hokies today.

BE IT RESOLVED that the Board of Visitors of the College of William and Mary hereby acknowledges the tremendous loss visited upon Virginia Tech and pledges the College's continuing support for those who serve and love it.

BE IT FURTHER RESOLVED that the Board salutes the leadership, courage, and compassion shown by President Charles W. Steger and his colleagues, and binds the College as one with our sisters and brothers in days to come.

BE IT FINALLY RESOLVED that the Board of Visitors directs the secretary to spread these sentiments upon the minutes of the Board and ensure that they are made known to Rector Jacob A. Lutz III, President Steger, and their colleagues.

April 20, 2007

# CERTIFICATION OF CLOSED SESSION

WHEREAS, the Board of Visitors of The College of William and Mary in Virginia has convened a closed session on this date pursuant to an affirmative recorded vote and in accordance with the provisions of The Virginia Freedom of Information Act; and

WHEREAS, §2.2-3712.D. of the Code of Virginia requires a certification by this Board of Visitors that such closed session was conducted in conformity with Virginia law;

NOW, THEREFORE, BE IT RESOLVED, That the Board of Visitors, reconvening in open session, hereby certifies that, to the best of each member's knowledge, (i) only public business matters lawfully exempted from open meeting requirements by Virginia law were discussed in the closed session to which this certification applies, and (ii) only such public business matters as were identified in the motion convening the closed session were heard, discussed or considered by the Board of Visitors.

VOTE

AYES: **14** 

NAYS: 0

ABSENT DURING CLOSED SESSION:

Michael K. Powell Rector of the College