

MINUTES  
Annual Meeting of the Board of Visitors  
The College of William and Mary in Virginia

April 24-25, 2003

The Board of Visitors of The College of William and Mary in Virginia met in the Board Room in Blow Memorial Hall on the campus in Williamsburg on Thursday and Friday, April 24-25, 2003.

On Tuesday, April 22, the Committee on Financial Affairs met in the Conference Room of Morgan Keegan & Company in Richmond. On Thursday, April 24, the Nominating Committee, Committee on Development and Alumni Affairs, Richard Bland College Committee and Committee on Student Affairs met in the Board Conference Room and Board Room in Blow Memorial Hall. On Friday, April 25, the Executive Committee and Committees on Buildings and Grounds, Honorary Degrees, Audit, Academic Affairs, Athletics, and Public Affairs and Economic Development met in the Rector's Office, the Board Conference Room and the Board Room, prior to the full Board meeting.

On Thursday, April 24, those in attendance were:

Belden H. Bell  
J. Peter Clements  
Susan A. Magill  
Suzann W. Matthews  
Jeffrey L. McWaters

Donald N. Patten, Rector  
Michael K. Powell  
Robert S. Roberson  
L. Clifford Schroeder, Sr.  
Student representatives: Brian Cannon and  
Akiko Chozu

Absent: William P. Barr  
Thomas E. Capps  
Lawrence S. Eagleburger  
Paul C. Jost

Mark C. McCormack  
Joseph J. Plumeri II  
Ronald L. Tillett

Others present:

Timothy J. Sullivan  
James B. McNeer  
Gillian T. Cell  
Anne-Marie McCartan  
Dennis W. Cross  
Stewart H. Gamage  
Samuel E. Jones  
Anna B. Martin  
Richard M.B. Rennolds  
W. Samuel Sadler  
Russell E. Whitaker, Jr.

W. Barry Adams  
Edward C. Driscoll, Jr.  
Michael J. Fox  
Gary A. Kreps  
Michael L. Stump  
William T. Walker, Jr.  
Sandra J. Wilms

Also present were Dean P. Geoffrey Feiss and members of the Richard Bland and William and Mary Faculty and Student Liaison Committees.

The Rector called the group to order at 1:05 p.m. in the Board Room. Following brief opening remarks, the Rector thanked Vice President for Student Affairs Sam Sadler and the members of his staff for everything that had been done following the tragic death of senior Alex Reyno, and called for a moment of silence in his memory.

In his opening remarks, President Sullivan commented on the events of the past year and progress on the development of the concepts outlined in the *William and Mary 2010* report. At the conclusion of his remarks, Associate Vice President for Public Affairs William Walker showed video coverage from the Charter Day ceremony.

At 1:22 p.m. the Rector adjourned the Board to committee meetings. The Committee on Development and Alumni Affairs met in the Board Room and the Richard Bland College Committee met in the Board Conference Room. At 2:55 p.m. the Rector convened the Board as a committee of the whole in the Board Room.

Those in attendance were:

Belden H. Bell	Donald N. Patten, Rector
J. Peter Clements	Michael K. Powell
Paul C. Jost at 3:40	Robert S. Roberson
Susan A. Magill	L. Clifford Schroeder, Sr.
Suzann W. Matthews	Barbara B. Ukrop
Jeffrey L. McWaters	Student representative: Brian Cannon

Absent:	William P. Barr	Mark H. McCormack
	Thomas E. Capps	Joseph J. Plumeri, II
	Lawrence S. Eagleburger	Ronald L. Tillett

Others present:

Timothy J. Sullivan	Michael J. Fox
Gillian T. Cell	Gary A. Kreps
Dennis W. Cross	Michael L. Stump
Stewart H. Gamage	William T. Walker, Jr.
Samuel E. Jones	Sandra J. Wilms
Anna B. Martin	
W. Samuel Sadler	

Also present were Dean P. Geoffrey Feiss and members of the William and Mary Faculty and Student Liaison Committees.

Provost Gillian Cell commented on her tenure, noting that the difficult decisions and investments critical to the future of the institution that had been made were changing the way the faculty work and teach. The Provost noted the renovation of classrooms tied to technology; the modest few new initiatives and emphasis on public service, commenting

that we have done for ourselves what we could do and more than we should have had to do. In regard to funding, she noted cuts in the library budget, faculty positions, support for the faculty and already inadequate operating budgets, stating that we have come to the end of what we can do to create money either for our own use or for the state. She stated that anything cut from this point onward would seriously degrade the quality of education at the College.

Provost Cell discussed why the College was really an unusual place and worth all efforts to protect it. She advised that here she found first-rate teaching combined with quality research which makes real what others talk about. The Provost noted the quality of the students able to take advantage of what the faculty are able to do, pointing out that this is unique for a public institution and needs all members of the Board to help get the message out. She concluded with her observation that William and Mary deserves to be funded better both publically and privately.

The Rector, noting that the College was special because the Provost had been here to make it so, expressed thanks on behalf of the Board for what she has done for this institution.

At 3:07 p.m., the Rector convened the **Committee on Student Affairs**. Ms. Magill presided as chair.

Vice President for Student Affairs Sam Sadler advised that the WCWM-FM Annual Report for 2002-2003 was included in the agenda book at Enclosure H. He provided a summary of recent campus events and observations on the last few months, noting that an integral part of how this community had responded to tragedies was the personal investment of President Sullivan. Mr. Sadler commented on the resilience of the students, noting that they have reached out to each other and they are at work to make the college experience what it ought to be.

On behalf of the Board, Ms. Magill thanked Mr. Sadler for all the effort and time spent with the students and their families.

Mr. Sadler reported on The Cooperative Institutional Research Program (CIRP) *The American Freshman*, based on the responses of 282,549 students at 437 of the nation=s baccalaureate colleges and universities. A brief discussion ensued.

Vice President for Liaisons Kirk Anderson thanked the Board for remembering Alex Reyno.

Student Senate Liaison Marc Johnson introduced the new Student Assembly officers: President Brian Cannon and Vice President Brandi Zehr.

Mr. Cannon commented that this was the first year students elected both a president and a vice president of the student body, noting that Ms. Zehr was the first to hold the newly created position. He advised that they want to work to insure a student voice in the entire

college and they have an aggressive agenda. The Vice President will focus on campus safety and sexual assault while the President will focus on financial and policy matters.

Mr. Cannon noted that there will be new student liaisons in the fall. He congratulated Marc Johnson on his election as Senior Class president and advised that Kirk Anderson had become business manager for the *DOG Street Journal*.

Mr. Johnson commented briefly on the Barksdale controversy, noting his belief that it was largely a result of misunderstanding and misinformation. He distributed a copy of the resolution of support passed by the Residence Hall Association and introduced last year's Dillard Council President, junior Megan Saucier, who discussed her perspective and related her negative experience living at Dillard sophomore year. A brief discussion ensued.

Mr. Anderson thanked Provost Cell for her dedication to improving the academic quality of the College. Mr. Johnson invited Board members to the student reception in the Board Dining Room. Ms. Magill thanked Mr. Anderson and Mr. Johnson for their service.

At 3:50 p.m. the Board moved to the Law School for the faculty presentation, tour of Courtroom 21 by Professor Fred Lederer and a brief tour of the North Wing. At 5:10 p.m. the Board returned to the Board Room and the Rector recessed the committees to the student reception..

At 9:00 p.m. the Rector called the Board into special session in Leadership Hall of the Alumni Center. Vice Rector Susan Magill read **Resolution 25**, Retirement of Gillian T. Cell, Department of History, and moved its adoption. Motion was seconded by Mr. Schroeder and approved by voice vote. A signed copy of the resolution was presented to Provost Cell with the best wishes of the Board. The Rector adjourned the special session at 9:15 p.m.

On Friday, April 25, 2003, the Rector reconvened the Board in committees at 7:30 a.m. The Committees on Buildings and Grounds and Academic Affairs met in the Board Room, the Committee on Honorary Degrees and the Executive Committee met in the Rector's Office and the Committee on Audit met in the Conference Room.

At 10:12 a.m. the Rector convened the Board as a committee of the whole.

Those present were:

Belden H. Bell  
J. Peter Clements  
Lawrence S. Eagleburger  
Paul C. Jost  
Susan A. Magill  
Suzann W. Matthews

Donald N. Patten, Rector  
Joseph J. Plumeri, II  
Michael K. Powell  
Robert S. Roberson  
L. Clifford Schroeder, Sr.  
Barbara B. Ukrop

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Jeffrey L. McWaters

Student representative: Brian R. Cannon

Absent: William P. Barr  
Thomas E. Capps

Mark H. McCormack  
Ronald L. Tillett

Others present were:

Timothy J. Sullivan  
Gillian T. Cell  
Samuel E. Jones  
Anna B. Martin  
W. Samuel Sadler

Carolyn R. Cook  
Edward C. Driscoll, Jr.  
Michael J. Fox  
Michael L. Stump  
Sandra J. Wilms

Also present were Counsel to the Attorney General David Johnson, Dean P. Geoffrey Feiss, Dean Virginia L. McLaughlin, Dean Connie K. McCarthy, Dean L. Donelson Wright, and members of the William and Mary Faculty and Student Liaison Committees.

Mr. Plumeri president as chair of the **Committee on Athletics**.

Director of Athletics Terry Driscoll provided a brief team report and discussed student-athlete recognition. He reviewed several specific awards, pointing out that Chris Parsons had won the Davidson Award, Tara Flynn and Ally Henderson won the Barksdale Award and Josh Watson won the Usry Award. In response to Ms. Ukrop=s question on the Ewell Award, Mr. Cannon offered a brief explanation.

Mr. Driscoll and Mr. Plumeri commented on the Pro-Am scheduled for Monday, April 28, 2003, noting that this was the 20<sup>th</sup> year for the event, which has expanded in size and scope. The proceeds supporting Olympic sports. A brief discussion ensued.

Mr Driscoll reported that he hoped to identify a candidate for basketball coach within two to three weeks.

At 10:30 a.m. the Rector convened the **Committee on Public Affairs and Economic Development**. Mr. Powell presided as chair.

Vice President for Public Affairs Stewart Gamage provided an overview on the bond campaign and introduced Jesse Ferguson. She noted that the budget review had been difficult and painful, but that Charter Day had been the best press day in the history of William and Mary, with the Campaign Launch and principal address by the United Nations Secretary-General.

Following a brief overview of the William and Mary Economic Development program, Vice President Gamage introduced Director of Economic Development James R. Golden. Mr. Golden discussed economic development activity since 1994, reported on the current task force goals, the recent third party assessment of where to grow nationally, and the search for diversifying funding sources. Ms. Gamage noted recent success with the help of the Virginia Congressional delegation and the administration. She stated that they were not focusing only on the federal area. Mr. Golden noted that matching funds also come from a reinvestment fund established by the Provost, who commented that the fund needs to be bigger. Mr. Golden reviewed the progress on the Discovery Center at New

Town. A brief discussion ensued.

Mr. Powell moved that, pursuant to Section 2.2-3711.A.8., of the Code of Virginia, the meeting be closed in order to discuss matters pertaining to gifts, bequests and fund-raising activities, and grants and contracts for services. Motion was seconded by Ms. Ukrop and approved by voice vote. The observers were asked to leave the room and the Board went into closed session at 10:55 a.m.

The Committee reconvened in open session at 11:15 a.m. Mr. Powell moved adoption of the **Resolution** certifying the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Ms. Ukrop and approved by roll call vote conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

At 11:15 a.m. the Rector adjourned the committee and, following a short break, called the annual meeting of the full Board to order in the Board Room at 11:26 a.m.

Those present were:

Belden H. Bell  
J. Peter Clements  
Lawrence S. Eagleburger  
Paul C. Jost  
Susan A. Magill  
Suzann W. Matthews  
Jeffrey L. McWaters

Donald N. Patten, Rector  
Joseph J. Plumeri, II  
Michael K. Powell  
Robert S. Roberson  
L. Clifford Schroeder, Sr.  
Barbara B. Ukrop  
Student representative: Brian R. Cannon

Absent: William P. Barr  
Thomas E. Capps

Mark H. McCormack  
Ronald L. Tillett

Others present:

Timothy J. Sullivan  
Gillian T. Cell  
Dennis W. Cross  
Stewart H. Gamage  
Samuel E. Jones  
Anna B. Martin  
W. Samuel Sadler  
W. Barry Adams

Carolyn R. Cook  
Edward C. Driscoll, Jr.  
Michael J. Fox  
Michael L. Stump  
William T. Walker, Jr.  
Richard A. Williamson  
Sandra J. Wilms

Also present were Counsel to the Attorney General David E. Johnson, Richard Bland College President James B. McNeer, Provost Anne Marie McCartan and Dean of Administration and Finance Russell E. Whitaker; Dean P. Geoffrey Feiss, Dean Virginia L. McLaughlin and Dean L. Donelson Wright.

The Rector asked for any corrections to the minutes of the February 6-7, 2003, meeting. Hearing none, the Rector asked for a motion to approve the minutes as distributed. Motion was made by Ms. Magill, seconded by Mr. Schroeder and approved by voice vote. The Rector moved that, pursuant to Section 2.2-3711.A.1., 7., 8. and 10., of the Code of Virginia, the meeting be closed in order to discuss matters pertaining to specific personnel, the consideration of contracts, promotions, tenure, and leaves; to receive briefings by staff members pertaining to actual or probable litigation; to discuss matters pertaining to gifts, bequests and fund raising; and to discuss matters pertaining to the consideration of honorary degrees. Motion was seconded by Ms. Magill and approved by voice vote. The observers were asked to leave the room and the Board went into closed session at 11:28 a.m.

The Board reconvened in open session at 11:55 a.m. The Rector moved adoption of the **Resolution** certifying the closed session was held in compliance with the Freedom of Information Act. Motion was seconded by Mr. Powell and approved by roll call vote of the Board members by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

In the absence of Mr. Tillett, the Rector asked Vice President for Finance Sam Jones to report. Mr. Jones reviewed the Committee meeting and discussed institutional priorities. A brief discussion ensued.

Mr. Powell moved adoption of **Resolution 1**, FY2003-04 Operating Budget for Educational and General Programs; **Resolution 2**, FY2003-04 Tuition and Fee Structure for Full- and Part-time Students; **Resolution 3**, FY2003-04 Auxiliary Enterprise Operating Budgets; **Resolution 4**, FY2003-04 Sponsored Programs Operating Budget; **Resolution 5**, FY2003-04 State Appropriated Student Financial Assistance; **Resolution 6**, FY2003-04 Applied Music Fee; and **Resolution 7**, FY 2003-04 Board of Visitors Private Funds Budget. Motion was seconded by Mr. Bell and approved by voice vote.

VIMS Director of Planning and Budget Carolyn Cook briefly reviewed the budget for the Institute. Mr. Bell moved adoption of **Resolution 8**, Virginia Institute of Marine Science FY2003-04 Operating Budget. Motion was seconded by Ms. Matthews and approved by voice vote.

Mr. Roberson reported for the **Committee on Development and Alumni Affairs**, noting that while there were no action items, the Committee heard reports from Development and Alumni Association staff regarding the increasing efforts to improve communications. He noted that fund raising was progressing. For the record Mr. Roberson thanked the immediate past president of the Alumni Association, Lynn Dillon, for her support and good counsel, and welcomed new president Jim Ukrop.

Mr. Clements reported for the **Richard Bland College Committee**, noting that President McNeer and Provost McCartan would defer their opening remarks. He reported that the committee had reviewed the resolutions in detail and commented briefly on tuition and



fees and the public-private partnership for student housing. Mr. Clements noted that the committee requested that future summary budget information be presented in more of a management style to make it more user friendly.

Mr. Clements moved adoption of **Resolution 9**, Revision of the *Faculty Handbook*; **Resolution 10**, Faculty Promotions; **Resolution 11**, Tuition and Fees for 2003-2004; **Resolution 12**, On-Campus Student Housing; and **Resolution 13**, 2003-2004 Operating Budget. Motion was seconded by Ms. Ukrop and approved by voice vote.

Mr. McWaters reported for the **Committee on Buildings and Grounds**, and advised that Resolution 38 had been distributed during the committee meeting. Mr. McWaters noted a lengthy discussion on Barksdale Field had taken place during the meeting.

Mr. Bell moved adoption of **Resolution 14**, 2004-2010 Capital Outlay Plan; **Resolution 15**, Capital Outlay 2003 Pilot Program; **Resolution 16**, Crim Dell Run Preservation Area.; and **Resolution 38**, Virginia Institute of Marine Science 2004-2010 Capital Outlay Plan. Motion was seconded by Mr. Clements and approve by voice vote. (**Resolution 38** is appended.)

Mr. Patten moved to accept the report of the **Committee on Honorary Degrees** as given in closed session; namely, to confer the following honorary degrees at Commencement:

Her Majesty Queen Noor of Jordan - Doctor of Humane Letters  
Congressman John Lewis - Doctor of Public Service

Motion was seconded by Mr. Schroeder and approved by voice vote.

Mr. Patten deferred the report of the **Executive Committee** to closed session.

Mr. Jost reported for the **Committee on Audit**, noting that a quorum was not present. The Committee heard a report on audits in process from Director of Internal Audit Michael Stump and a report on Richard Bland College from Dean Whitaker. There were no action items.

In the absence of Mr. Barr, Mr Clements reported for the **Committee on Academic Affairs**. He recognized Provost Cell, acknowledged this as her last meeting and thanked her for her patience with the Committee. In her response, Provost Cell expressed her thanks for the generous gift of the William and Mary pin, noting she will wear it with pleasure and pride. The Board gave her a round of applause.

Noting that Resolution 25 had been adopted previously, Mr. Clements moved adoption of **Resolution 17**, Appointments to Fill Vacancies in the Instructional Faculty; **Resolution 18**, Appointments to Fill Vacancies in the Administrative and Professional Faculty; **Resolution 19**, Designated Professorships; **Resolution 20**, Confirmation of Academic

Tenure; **Resolution 21**, Faculty Promotions; **Resolution 22**, Faculty Leaves of Absence; **Resolution 23**, Retirement of Donald J. Baxter, Department of Government; **Resolution 24**, Retirement of Jerry H. Bledsoe, Department of Theatre, Speech, and Dance; **Resolution 26**, Retirement of Roy L. Champion, Department of Physics; **Resolution 27**, Retirement of Mark E. Chittenden, Jr., School of Marine Science; **Resolution 28**, Retirement of Ronald N. Giese, School of Education; **Resolution 29**, Retirement Richard L. Kiefer, Department of Chemistry; **Resolution 30**, Retirement of Gilbert H. McArthur, Department of History; **Resolution 31**, Retirement of Louis P. Messier, School of Education; **Resolution 32**, Retirement of Richard L. Prosl, Department of Computer Science; **Resolution 33**, Retirement of Theodore R. Reinhart, Department of Anthropology; **Resolution 34**, Retirement of George V. Strong, Department of History; **Resolution 35**, Retirement of J. Dirk Walecka, Department of Physics; **Resolution 36**, Retirement of Helen Campbell Walker, Department of History; and **Resolution 37**, Retirement of Alan J. Ward, Department of Government. Motion was seconded by Mr. Schroeder and approve by vote of the Board.

There was no old business.

Under new business, Mr. Clements reported for the **Nominating Committee**, and expressed appreciation to the current leadership. Noting that the Committee had agreed to nominate each of them for another term, Mr. Clements placed those names in nomination. There were no other nominations from the floor. Mr. Schroeder moved that the nominations be closed. Motion was seconded by Ms. Ukrop and approved by voice vote.

Mr. Clements moved the election of the slate of officers for a two-year term:

Donald N. Patten - Rector  
Susan A. Magill - Vice Rector  
Jeffrey L. McWaters - Secretary

Motion was seconded by Mr. Schroeder and approved by voice vote, with congratulations to the individuals.

Mr. Jost moved to reintroduce Mr. Bell=s resolution to reconsider the decision on Barksdale field, changed to require that the full Board reverse its decision. Mr. Bell seconded the motion. On the voice vote, the motion failed.

Mr. McWaters distributed **Resolution 40**, Resolution Regarding Barksdale Field. Following brief comments, Mr. McWaters moved its adoption. Motion was seconded by Mr. Roberson. Mr. Jost stated that he must vote no because he had not yet read it. On the voice vote, the motion was approved. (**Resolution 40** is appended.)

Mr. McWaters recognized the staff, including Sam Jones and Anna Martin, for their hard work on this issue.

Vice President Sadler reported that the memorial service for Alex Reyno would be held at 5 p.m. on Wednesday, April 30, at St. Bede=s Catholic Church. He advised that the family had requested memorial gifts be made to the Senior Class gift, which has been dedicated to the memory of their classmate.

The Rector moved that, pursuant to Section 2.2-3711.A.1., of the Code of Virginia, the meeting be closed in order to discuss matters pertaining to specific personnel and the consideration of contracts. Motion was duly seconded and approved by voice vote. The observers were asked to leave the room and the Board went into closed Executive Session at 12:46 p.m.

The Board reconvened in open session at 1:20 p.m. The Rector moved adoption of the **Resolution** certifying that the closed session was held in compliance with the Freedom of Information Act. Motion was approved by roll call vote of the Board conducted by Secretary to the Board Michael Fox. (Certification **Resolution** is appended.)

Ms. Ukrop moved to hold a called meeting of the Board at Commencement to continue the discussion of the matter from Executive Session, noting that if a quorum of Board members was unable to be present, the Executive Committee was authorized to vote on its resolution. Motion was seconded by Mr. Eagleburger and approved by voice vote.

There being no further business, the Board adjourned at 1:25 p.m.